



Ross Valley Paramedic Authority

MEMBER AGENCIES

Town of Corte Madera
Town of Fairfax
Kentfield Fire Dist.
City of Larkspur
County of Marin
Town of Ross
Town of San Anselmo
Sleepy Hollow Fire Dist.

BOARD OF DIRECTORS MEETING

Thursday, May 6, 2021 @ 5:30 p.m.

Board Member Orientation at 5:30pm Board Meeting at 6:30pm

<https://zoom.us/j/95270233792>

By Phone: 669-900-6833

Webinar ID: 952 7023 3792

1. Call to Order- Board Chair
2. Roll Call- Executive Officer
3. Pledge of Allegiance – Board Chair
4. Open Time for Public Input. Members of the Public have an opportunity to comment on items not on tonight's agenda. Each member of the public has two minutes in which to speak. Board members and staff are not able to engage in dialogue, answer questions or act on any of the items brought forward. At the Board's discretion, matters brought forth may be placed on a future agenda.
5. Review and approve Meeting Minutes: Staff recommends that the Board approve the meeting minutes from the March 3, 2021 meeting.
6. NEW BUSINESS
 - a. Covid-19 impacts and overview of the last year: Recommendation: *Receive update on Covid-19 pandemic from staff.*
 - b. Update on the Ross Public Safety Building(s) replacement: *Receive verbal report on status of Ross public safety facility replacement.*
 - c. Presentation of preliminary budget FY 2021-22. Recommendation: *Receive preliminary budget presentation, and direct staff as necessary.*
7. OLD BUSINESS
 - a. No old business
8. CQI Reports (Quarterly). Staff recommends that the Board receive any oral/written updates from the CQI managers. *Recommendation: Direct staff as needed.*
 - a. Marin County: Heather Price Fair
 - b. Central Marin Fire: Liz Froneberger
9. Review RVPA Expense Sheet (attached).
10. Transport Billing Data Review (attached).
11. Announcements/Future Agenda Items.
12. Adjournment.

Submitted, /s/ Jason Weber, Executive Officer

ATTENTION: This will be a virtual meeting of the Ross Valley Paramedic Authority pursuant to Executive Order N-29-20 issued by the Governor of the State of California. There will not be a public location for participating in this meeting, but any interested member of the public can participate telephonically by utilizing the dial-in information printed on this agenda. If any member of the public has a request for a reasonable modification or accommodation for accessing this meeting due to a disability, they should contact Jason Weber at

jweber@marincounty.org

ROSS VALLEY PARAMEDICS AUTHORITY
Held a meeting:
6:30 p.m. Thursday, March 4, 2021
Via teleconference due to Coronavirus (COVID-19)

1. Call to Order- Chair Hillmer called the meeting to order at 6:30 p.m.
2. Roll Call
Board Member Attendance: Chair Hillmer, Casissa, Corbet, Finn, Goddard, Meagor, Salmen, Przybylski
Staff Present: Weber, McTigue, Orme, Pomi
3. Pledge of Allegiance
4. Open Time for Public Input

There were no comments.

5. Review and approve meeting minutes December 3, 2020

M/s, Goddard/Selman, to approve the minutes of December 3, 2020 as corrected.

Ayes: All

Abstain: Casissa, Przybylski

6. New Business

- a. Presentation of Annual Financial Audit for FY 2019/20, Badawi and Associates

Larkspur Finance Director Ormi presented a brief staff report.

Mr. Amed Badawi gave a PowerPoint presentation that explained the results of the audit that included the following: 1) Scope of the audit and deliverables; 2) Primary areas of audit emphasis; 3) Type of audit opinion; 4) Summary of numbers; 5) Communications; 6) Overview of new accounting standards. His firm was able to issue a clean opinion meaning the Financial Statements are fairly stated in all material respects, all significant accounting policies have been consistently applied, and all estimates are reasonable. Assets and Liabilities have remained consistent with a gradual increase in the Cash Balance. He discussed the Equity categories, the General Fund, the Fund Balance, and Revenues. The Government Accounting Standards Board (GASB) decided to postpone new standards by one year in response to COVID-19. There were no significant accounting adjustments and no significant risks for exposure. There was one significant deficiency regarding internal controls- one individual handling different tasks with no oversight or review. He is recommending an individual serve as the secondary review. It is difficult to achieve ideal segregation of duties in a small organization.

Boardmember Goddard asked for the definition of a “super user”. Mr. Badawi stated this is an individual who has access to everything in the accounting system and all the administrative rights. Finance Director Orme discussed her mitigation measures.

Boardmember Goddard asked about the difference in Accounts Receivable from 2018 to 2020. Finance Director Orme stated this was a timing issue. Executive Officer Weber stated much of it could be explained by the transition to a different ambulance billing company causing delays in revenue.

Boardmember Finn asked about the new accounting standard (GASB 87) which will be implemented in 2022 under the category of “Leases”. He stated the RVPA has a single lease that is critical to its operation. Mr. Badawi explained this new standard changes current lease accounting by getting away from two types of leases (operating and capital) and going with one type of leases that will be shown as a Tangible Asset with a corresponding Liability on the Balance Sheet.

Chair Hillmer opened the meeting to public comments.

There were no comments.

Chair Hillmer closed the meeting to public comments.

M/s, Przybylski/Finn, to accept the Annual Financial Audit for Fiscal Year 2019/20 as presented.

Ayes: All

b. Mid-Year Budget Update

Finance Director Orme presented a report. She discussed Revenues, which are primarily Property Tax Assessments, and the December and April payments from the County. She explained how the Transport Billing Revenue is collected. She discussed Expenses and the timing of the County Contract invoicing. She noted the RVPA is in a good financial position.

Boardmember Meagor stated the General Fund Reserves was currently at \$300,000 but the Board had set a policy of maintaining a Reserve in the amount of 20% of the budget (approximately \$600,000). He asked if they could move some of the Unassigned Reserves into the General Fund Reserves. He wants to keep it at 20% which is at the lower end of what is recommended. Finance Director Orme stated there was also \$150,000 in the Reserve Equipment Account.

Chair Hillmer asked when the Board typically reviews the Reserve Policy. Executive Officer Weber stated it is done when the Board adopts the budget. He noted the Finance Subcommittee could review the recommended budget for the next fiscal year. Boardmember Meagor stated the Finance Subcommittee was an ad hoc committee. Executive Officer Weber stated he would meet with Chief Pomi and come back with a recommendation.

Chair Hillmer opened the meeting to public comments.

There were no comments.

Chair Hillmer closed the meeting to public comments.

c. Form 700 Filing

Executive Officer Weber presented a staff report. He stated the Fair Political Practices Commission (FPPC) Form 700 was due April 1st. Filing can be done electronically.

7. Old Business

None

8. CQI Reports (Quarterly)

a. Marin County

b. Central Marin Fire

Executive Officer Weber stated these reports will be presented at the next meeting.

9. Review RVPA Expense Sheet

Executive Officer Weber presented a staff report. There was nothing out of the ordinary.

Chair Hillmer opened the meeting to public comments.

There were no comments.

Chair Hillmer closed the meeting to public comments.

There were no questions or comments from the Board.

10. Transport Billing Data Review

Executive Officer Weber presented a staff report. He noted there are always ebbs and flows and staff has been keeping a close eye on this source of revenue. He pointed out the relatively new expense from Medicare which is tied to the GEMT Program.

Chair Hillmer opened the meeting to public comments.

There were no comments.

Chair Hillmer closed the meeting to public comments.

There were no questions or comments from the Board.

11. Announcements/Future Agenda Items

Boardmember Przybylski announced she was resigning from the Board and this would be her last meeting. She is moving out of state and closer to family. The Recording Secretary is a bit upset because she finally figured out how to spell "Przybylski"!

The Board thanked Boardmember Przybylski for her many years of service.

Boardmember Goddard asked for a report on significant operational changes due to COVID.

Executive Officer Weber stated he would like to do a Zoom orientation for the new Boardmembers.

Boardmember Selman reported the Ross Town Council will discuss the proposal to upgrade the Town of Ross facilities at next week's meeting. A community questionnaire was released in December and one of the questions asked residents to rate his or her highest priority public safety need. Forty percent rated medical emergency response as the highest priority. This favors the \$14 million option of moving out fire and keeping the paramedics. A second question asked about prioritizing Public Safety and the "high priority" was both police and paramedic services, with fire given a lower priority. There was a question about "willingness to pay" with 60% indicating a willingness to pay for the \$14 million option. Executive Officer Weber stated he would report back to the Board on this issue at the May 6th meeting.

12. Adjournment- Chair Hillmer adjourned the meeting at 7:20 p.m. The next meeting will be held on Thursday, May 6, 2021.

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Respectfully submitted,

Toni DeFrancis,
Recording Secretary

RVPA Staff Report

TO: RVPA Board
FROM: Cathy Orme, Administrative Services Director
SUBJECT: Proposed Budget FY 2021-22
MEETING DATE: May 6, 2021

BACKGROUND

The report labeled “Budget Comparison Report” shows five years total activity, year-to-date through April 2021 and the proposed budget for FY 2021/22. RVPA finished fiscal year 2020 very strong. Revenues exceeded expenditure by \$380 thousand. Accordingly, fiscal year 2020/2021 is trending to finish the year equally strong.

DISCUSSION

In these uncertain COVID-19 times, we estimate our parcel assessment to remain stable. RVPA proposed budget projects a 5% increase in parcel tax revenue. We are planning no growth or a relatively flat budget for transport revenue. The total over-all revenues are projected to increase 4%.

The proposed expenditures for fiscal year 2021/22 are relatively flat with a modest increase of \$25,000. Increases include additional expenditures surrounding Medicare/medical reimbursement, the shared fixed term EMS Specialist position and increases to the County contract including cost share of Dr. Mark Bason Mitchel’s contract and increase to the CQI/EMS Education program.

The over-all proposed FY2021/22 budget has revenues exceeding expenditures by \$80 thousand. Staff has presented a conservative budget with the understanding adjustments can be made at mid-year.

Additionally, staff will be recommending the transfer of undesignated reserves to designated reserves to meet the Boards financial goals.

STAFF RECOMMENDATION

Receive proposed budget for FY2021/22, direct staff as necessary.

Attachments

1. Budget Comparison Report

Fund	Account Number	Account Name	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2020-2021	2020-2021	2021-2022
			Total Activity	Total Activity	Total Activity	Total Activity	Total Activity	Total Budget	YTD Activity Through April	Total Budget	Total Budget Bud 2021-22
705	705-1204-101004	INVESTMENT EARNINGS	(3,695)	(6,210)	(8,034)	(17,113)	(37,531)	(2,200)	(813)	(2,200)	(1,000)
705	705-1205-200002	KENTFIELD FIRE DIST	(161,673)	(178,189)	(194,634)	(210,477)	(221,656)	(223,485)	(221,483)	(234,660)	(245,900)
705	705-1205-200003	CITY OF LARKSPUR	(434,064)	(480,789)	(526,509)	(563,308)	(600,959)	(599,324)	(599,951)	(629,291)	(659,434)
705	705-1205-200004	COUNTY SER AREA 27	(42,616)	(47,106)	(51,564)	(55,823)	(58,835)	(57,825)	(58,709)	(60,716)	(63,624)
705	705-1205-200007	TOWN OF FAIRFAX	(214,312)	(236,665)	(258,175)	(279,027)	(295,157)	(296,285)	(293,816)	(311,099)	(326,001)
705	705-1205-200009	TOWN OF ROSS	(54,912)	(60,648)	(66,384)	(71,754)	(76,024)	(75,810)	(75,938)	(79,600)	(83,413)
705	705-1205-200010	SLEEPY HOLLOW FIRE DIST	(68,448)	(57,926)	(63,404)	(68,448)	(72,534)	(72,067)	(72,377)	(75,670)	(79,295)
705	705-1205-200013	SAN ANSELMO	(343,284)	(379,019)	(408,728)	(441,097)	(467,559)	(471,712)	(466,483)	(495,297)	(519,022)
705	705-1207-103000	OTHER REVENUE	(883)	(5,266)	(37,280)	(27,199)	(25,060)	(5,000)	-	(5,000)	-
705	705-1207-103005	TRANSPORT BILLING	(920,020)	(823,668)	(749,088)	(1,228,353)	(1,074,197)	(819,880)	(559,735)	(900,000)	(900,000)
705	705-1308-109006	DISPOSITION OF PROPERTY	-	-	-	-	-	-	-	-	-
705	705-9999-359001	TRANSFER FROM RESERVES	-	-	-	-	-	-	-	-	-
		Total	(2,227,905)	(2,275,486)	(2,363,800)	(2,963,033)	(2,929,507)	(2,623,588)	(2,349,305)	(2,793,533)	(2,877,689)

Fund	Account Number	Account Name	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2020-2021	2020-2021	2021-2022
			Total Activity	Total Activity	Total Activity	Total Activity	Total Activity	Total Budget	YTD Activity Through April	Total Budget	Total Budget Bud 2021-22
705	705-0046-000-003000	PART TIME	4,940	4,660	3,040	4,580	2,120	7,210	820	5,000	23,500
705	705-0046-001-01200	FINANCIAL & ADMINISTRATIVE SEF	42,710	47,323	47,736	51,403	46,784	48,746	23,828	51,191	52,726
705	705-0046-001-01200	ALS BACK UP	102,688	50,722	41,521	104,207	52,414	64,375	33,447	70,000	70,000
705	705-0046-001-01201	CONSULTANT	2,345	450	1,519	-	6,341	5,150	1,619	5,150	3,500
705	705-0046-001-01203	DEFIBRILLATORS	28,761	-	-	11,727	11,727	9,270	11,727	12,000	12,000
705	705-0046-001-01203	TRANSPORT BILLING FEES	54,338	46,991	18,886	50,989	37,532	51,500	25,201	51,500	51,000
705	705-0046-001-01203	PARCEL TAX TRANSFER TO CM	-	14,076	8,037	-	9,164	9,628	9,628	9,628	10,000
705	705-0046-001-01600	LEGAL SERVICES	-	-	3,386	-	-	12,360	-	7,500	5,000
705	705-0046-001-01800	COUNTY CONTRACT	1,396,409	1,434,179	1,473,083	1,513,154	1,651,866	1,687,118	-	1,755,946	1,744,496
705	705-0046-001-01800	CQI PROGRAM	-	-	-	-	-	-	-	-	-
705	705-0046-002-02100	AUTOMOTIVE FUELS	5,395	4,996	3,889	4,393	2,704	10,300	5,816	10,300	10,000
705	705-0046-002-02400	PRINTED & PHOTOGRAPHIC	12	-	225	210	-	1,030	-	1,000	1,000
705	705-0046-002-02600	OFFICE SUPPLIES	-	27	-	-	-	206	-	206	-
705	705-0046-002-02800	ENGINE MEDIC PROGRAM - RVFD	179,432	186,220	209,398	219,919	246,873	243,080	111,826	285,000	285,000
705	705-0046-002-02800	ENGINE MEDIC PROGRAM - LARKS	76,250	102,500	120,000	137,500	175,433	175,433	87,717	175,433	180,700
705	705-0046-002-02800	EMS TRAINING/SUPPLY REIMB	31,077	137,827	90,000	90,300	90,000	90,000	13,921	90,000	90,000
705	705-0046-002-02801	DISPOSABLE MEDICAL SUPPLIES	77,716	64,098	70,726	59,234	63,486	77,250	49,596	77,500	75,000
705	705-0046-004-04000	POSTAGE	-	105	692	1,784	1,712	515	1,261	515	1,500
705	705-0046-004-09000	MISC	7	-	-	50	64	1,030	877	1,030	1,000
705	705-0046-005-05300	AUTOMOTIVE EQUIPMENT REPAIR	3,784	4,681	15,280	9,633	4,280	7,000	4,243	7,000	7,000
705	705-0046-006-06400	INSURANCE/MISC	3,972	4,060	4,702	5,185	5,173	5,400	5,361	5,400	5,500
705	705-0046-007-07000	DUES/MEMBERSHIP/SUBSCRIPTIO	-	-	-	-	-	-	-	-	-
705	705-0046-007-07300	ADJ TO BAL BUDGET	-	-	-	-	-	-	-	-	-
705	705-0046-007-07300	TAX COLLECTION SERVICE	7,924	7,921	7,918	7,914	7,913	8,240	45,529	8,240	8,500
705	705-0046-007-07400	RENT	27,446	28,132	28,835	29,556	30,295	30,900	31,052	31,827	33,000
705	705-0046-007-07500	PMTS TO OTHR AGENCIES	-	-	-	19,604	98,108	-	44,380	34,000	50,000
705	705-0046-008-08700	OTHER EQUIPMENT/BUILDING	828	862	896	931	959	2,060	829	2,060	2,500
705	705-0046-008-08700	EQUIPMENT REPLACEMENT	-	-	262,119	271,283	-	75,000	2,086	75,000	75,000
705	705-0046-008-08700	OTHER EQUIPMENT	-	3,419	-	20,398	3,702	-	-	-	-
		Total	2,046,033	2,143,249	2,411,890	2,613,951	2,548,650	2,622,337	510,764	2,772,426	2,797,922
		(fav)unfav	(181,872)	(132,237)	48,090	(349,082)	(380,858)	(1,251)	(1,838,542)	(21,107)	(79,767)



Heather Price Fair, RN, CQI

CQI Coordinator Update:

- Codestat Data: Gave case reviews with analysis to crews on Cardiac Arrest for 2020
- Academy teaching with Bridget Peterson reviewing Imagetrend PCR program, 4/24/2020
- Documentation Feedback on Critical calls (Stroke, STEMI, Trauma, Cardiac Arrest): Monthly
- Imagetrend troubleshooting: Monthly
- CAD reports/Imagetrend PCR Completion times: Monthly
- Outcomes of transmitted EKG's/Stemi's/Cardiac Arrests: Monthly
- EKG review/Critical Case Review-code 3/Documentation feedback: Monthly
- Helicopter review cases: Monthly
- Bacon Awards
- Participated in EKG Codestat teaching class with Dr.Bason Mitchell, Bridget Peterson (Educator): 11/2020
- Planning for Survivors 2021 with Survivors Committee
- Submitting 2020 Data for AHA Mission Life which showcases excellence in STEMI, Stroke and Cardiac care
- Submitted 2020 STEMI Data to Marin EMS
- Planning for MarinHealth Virtual Trauma Symposium : October 12,2021
- Trauma Marin which provides interesting educational topics for EMS, Prehospital Providers, Nurses and Physicians



Annual Board Report:

January 1, 2020 to December 31, 2020

Calls by Disposition

Disposition	Number of Runs	Percent of Total Runs
Transported by this EMS Unit	1,285	55.20%
Canceled (Prior to Arrival At Scene)	268	11.51%
Patient Treated, Refused Transport (AMA)	213	9.15%
Lift Assist	173	7.43%
No Patient Found (Canceled on scene)	145	6.23%
Patient Refused Evaluation/Care (AMA)	82	3.52%
No Treatment/Transport Required (RAS)	74	3.18%
Patient Treated, Released (RAS)	36	1.55%
Patient Dead at Scene-No Resuscitation Attempted	28	1.20%
Patient Dead at Scene-Resuscitation Attempted	8	0.34%
Transferred Care to Another EMS Unit	8	0.34%
Transported to Landing Zone, Care Transferred	8	0.34%
	Total: 2,328	Total: 100.00%

Calls by Destination

Destination	Number of Transports	Percent of Transports
Marin Health Medical Center	979	76.19%
Kaiser Permanente, San Rafael	290	22.58%
Novato Community Hospital	7	0.54%
Kaiser Permanente, San Francisco	3	0.23%
UCSF Benioff Children's Hospital	3	0.23%
California Pacific Medical Center, California West	1	0.08%
CPMC-Van Ness	1	0.08%
UCSF Medical Center at Parnassus	1	0.08%
	Total: 1,285	Total: 100.00%

Transport Mode from Scene

Transport Mode From Scene	Number of Transports	Percent of Transports
Code 2	1,157	88.32%
Code 3	151	11.53%
C2 Upgraded to C3	2	0.15%
	Total: 1,310	Total: 100.00%

Calls by City

City	Number of Runs	Percent of Total Runs
SAN ANSELMO	717	30.92%
FAIRFAX	600	25.87%
KENTFIELD	408	17.59%
LARKSPUR	329	14.19%
ROSS	103	4.44%
CORTE MADERA	44	1.90%
MTT	37	1.60%
GREENBRAE	32	1.38%
SAN QUENTIN	19	0.82%
Other	10	0.43%
SAN GERONIMO	5	0.22%
San Rafael	6	0.26%
LAGUNITAS	3	0.13%
Sleepy Hollow Census Designated Place	2	0.09%
Woodacre	2	0.09%
FOREST KNOLLS	1	0.04%
NOVATO	1	0.04%
	Total: 2,319	Total: 100.00%

Critical Calls

Critical Calls	Number of Transports	Percent of Transports
Trauma	98	53%
Stroke	33	18%
Cardiac Arrest (5 Survivors)	24	12%
SEPSIS	21	11.5%
STEMI (1 Bacon Award)	10	5.5%
	Total: 186	Total: 100.00%

Medications

Medications	Number	Percent
Fentanyl	178	68%
Narcan	58	22%
Versed	19	7.5%
Tylenol (IV)	6	2.5%
	Total: 261	Total: 100.00%

**2020 Year End Report
Central Marin Fire Department
Prepared for RVPA**

Number of Runs Percent of Total Runs

Transported by this EMS Unit	1,041	64.90%
Patient Treated, Refused Transport (AMA)	152	9.48%
No Patient Found (Canceled on scene)	106	6.61%
Lift Assist	87	5.42%
No Treatment/Transport Required (RAS)	71	4.43%
Canceled (Prior to Arrival At Scene)	43	2.68%
Patient Refused Evaluation/Care (AMA)	43	2.68%
Patient Treated, Released (RAS)	32	2.00%
Patient Dead at Scene-No Resuscitation Attempted	14	0.87%
Patient Dead at Scene-Resuscitation Attempted	10	0.62%
Transferred Care to Another EMS Unit	4	0.25%
Transported to Landing Zone, Care Transferred	1	0.06%
	Total: 1,604	Total: 100.00%

Destination	Number of Transports	Percent of Transports
MarinHealth Medical Center	821	79.32%
Kaiser Permanente, San Rafael	196	18.94%
Kaiser Permanente, Richmond	7	0.68%
Novato Community Hospital	6	0.58%
CPMC-Van Ness	1	0.10%
Kaiser Permanente, San Francisco	1	0.10%
Saint Francis Memorial Hospital	1	0.10%
UCSF Benioff Children's Hospital	1	0.10%
UCSF Medical Center at Parnassus	1	0.10%
	Total: 1,035	Total: 100.00%

Calls by City	Number of Runs	Percent of Total Runs
LARKSPUR	593	37.75%
CORTE MADERA	588	37.43%
SAN QUENTIN	186	11.84%
KENTFIELD	65	4.14%
SAN ANSELMO	52	3.31%
SAN RAFAEL	28	1.78%
GREENBRAE	26	1.65%
ROSS	13	0.83%
FAIRFAX	4	0.25%
MTT	4	0.25%
	3	0.19%
MILL VALLEY	2	0.13%
SAUSALITO	2	0.13%
City of Larkspur	1	0.06%
City of San Rafael	1	0.06%
Town of Fairfax	1	0.06%
Town of Ross	1	0.06%
Town of San Anselmo	1	0.06%
	Total: 1,571	Total: 100.00%

Transport Mode From Scene	Number of Transports	Percent of Transports
Code 2	984	95.07%
Code 3	50	4.83%
C2 Upgraded to C3	1	0.10%
	Total: 1,035	Total: 100.00%

Critical Calls	Number of Transports	Percent of Transports
Trauma	37	51.38%
Stroke	13	18.10%
STEMI	2	2.76%
Sepsis	10	13.88%
Cardiac Arrest (1 Survivor)	10	13.88%
	Total: 72	100.00%



City of Larkspur, CA

Detail Report Account Detail

Date Range: 03/01/2021 - 03/31/2021

Account	Name	Beginning Balance	Total Activity	Ending Balance				
Fund: 705 - ROSS VALLEY PARAMEDIC								
705-0046-001-012038	TRANSPORT BILLING FEES	22,232.60	2,968.81	25,201.41				
Post Date	Packet Number	Source Transaction	Pmt Number	Description	Vendor	Project Account	Amount	Running Balance
03/29/2021	APPKT06209	21020247		RVPA - Ambulance Billing FEB 2021	1162 - WITTMAN ENTERPRISES, LLC		2,968.81	25,201.41
705-0046-002-028004	EMS TRAINING/SUPPLY REIMB	12,187.00	1,733.92	13,920.92				
Post Date	Packet Number	Source Transaction	Pmt Number	Description	Vendor	Project Account	Amount	Running Balance
03/02/2021	APPKT06138	2021 0222	79257	RVPA - CMFD Materials PALS & ACLS	1371 - MARIN COUNTY FIRE DEPARTMENT		958.96	13,145.96
03/02/2021	APPKT06138	2021 0222	79257	RVPA - RVFD Materials PALS & ACLS	1371 - MARIN COUNTY FIRE DEPARTMENT		774.96	13,920.92
705-0046-002-028010	DISPOSABLE MEDICAL SUPPLIES	41,266.35	5,920.22	47,186.57				
Post Date	Packet Number	Source Transaction	Pmt Number	Description	Vendor	Project Account	Amount	Running Balance
03/01/2021	APPKT06138	9109941243	79248	RVPA - Oxygen Rental	1644 - AIRGAS USA, LLC		738.25	42,004.60
03/02/2021	APPKT06138	83960854	79252	RVPA - Disposable Medical Supplies	4495 - Bound Tree RVPA		246.70	42,251.30
03/08/2021	APPKT06154	83974523	79273	RVPA - Disposable Medical Supplies	4495 - Bound Tree RVPA		180.84	42,432.14
03/08/2021	APPKT06154	83976431	79273	RVPA - Disposable Medical Supplies	4495 - Bound Tree RVPA		2,766.01	45,198.15
03/17/2021	APPKT06173	9503685417	79326	RVPA - Disposable Medical Supplies	6049 - Teleflex LLC		1,314.50	46,512.65
03/17/2021	APPKT06173	9978089213	79313	RVPA - Oxygen Rental	1644 - AIRGAS USA, LLC		352.22	46,864.87
03/17/2021	APPKT06173	9978089214	79313	RVPA - Oxygen Rental	1644 - AIRGAS USA, LLC		321.70	47,186.57
705-0046-004-040000	POSTAGE	782.19	391.33	1,173.52				
Post Date	Packet Number	Source Transaction	Pmt Number	Description	Vendor	Project Account	Amount	Running Balance
03/02/2021	APPKT06138	7-282-99693	79255	RVPA - Shipping	1700 - FEDEX		303.58	1,085.77
03/08/2021	APPKT06154	7-289-87112	79278	RVPA - Shipping	1700 - FEDEX		43.72	1,129.49
03/29/2021	APPKT06208	7-304-86218		RVPA - Shipping	1700 - FEDEX		44.03	1,173.52
705-0046-005-053000	AUTOMOTIVE EQUIPMENT REPAIRS	0.00	4,243.44	4,243.44				
Post Date	Packet Number	Source Transaction	Pmt Number	Description	Vendor	Project Account	Amount	Running Balance
03/29/2021	APPKT06209	RO11728		RVPA - RO11728 80-34 19 Freightliner Srv...	1751 - Marin County / County of Marin Dept o..		2,408.79	2,408.79
03/29/2021	APPKT06209	RO12341		RVPA - RO12341 80-34 19 Freightliner Srv...	1751 - Marin County / County of Marin Dept o..		1,834.65	4,243.44

Detail Report

Date Range: 03/01/2021 - 03/31/2021

Account	Name	Beginning Balance	Total Activity	Ending Balance				
705-0046-006-064000	INSURANCE/MISC	0.00	5,361.00	5,361.00				
Post Date	Packet Number	Source Transaction	Pmt Number	Description	Vendor	Project Account	Amount	Running Balance
03/09/2021	APPKT06154	55469	79279	RVPA - VFNU-TR-0005186-01	4340 - George Petersen Insurance Agency		5,361.00	5,361.00
705-0046-008-087001	OTHER EQUIPMENT/BUILDING	658.60	84.95	743.55				
Post Date	Packet Number	Source Transaction	Pmt Number	Description	Vendor	Project Account	Amount	Running Balance
03/17/2021	APPKT06173	8155 30 005 0005735 ...	79318	RVPA - Internet Services MAR 2021	4741 - Comcast - RVPA / Rescue 40		84.95	743.55
Total Fund: 705 - ROSS VALLEY PARAMEDIC:		Beginning Balance: 77,126.74	Total Activity: 20,703.67	Ending Balance: 97,830.41				
Grand Totals:		Beginning Balance: 77,126.74	Total Activity: 20,703.67	Ending Balance: 97,830.41				

Fund Summary

Fund	Beginning Balance	Total Activity	Ending Balance
705 - ROSS VALLEY PARAMEDIC	77,126.74	20,703.67	97,830.41
Grand Total:	77,126.74	20,703.67	97,830.41

INVOICE 21020247

TO: Ross Valley RPA
FROM: Wittman Enterprises
DATE: March 19, 2021
FOR: Billing Services Performed in **February 2021**

Gross Collections	\$	74,406.21
	\$	-
Less Refunds	\$	-
Net Collections	\$	74,406.21
Fee Based on 3.99% of Net Collections	\$	2,968.81

CURRENT MONTH BALANCE: \$ 2,968.81

TOTAL AMOUNT: \$ 2,968.81

Ross Valley New Work

	CHARGES	MCARE WRITE DOWNS	MCAL WRITE DOWNS	RESIDENT WRITE DOWNS	OTHER CONTRACTUAL WRITE DOWNS	NET CHARGES	PAYMENTS	REFUNDS	NET PAYMENTS	BAD DEBT WRITE OFFS	WRITE OFFS	ADJUSTMENTS	NEW A/R BALANCE
MARCH '20	\$ 231,129.68	\$ 133,305.48	\$ 18,194.59	\$ 18,565.73	\$ 9,361.20	\$ 51,702.68	\$ 83,400.39	\$ -	\$ 83,400.39	\$ 241.54	\$ -	\$ -	\$ 366,423.09
APRIL '20	\$ 202,563.80	\$ 92,036.77	\$ 30,268.23	\$ 19,019.88	\$ 3,732.40	\$ 57,506.52	\$ 72,273.35	\$ 425.16	\$ 71,848.19	\$ 5,441.23	\$ -	\$ 15.43	\$ 346,655.62
MAY '20	\$ 253,914.49	\$ 128,764.18	\$ 30,161.40	\$ 30,243.98	\$ 1,834.76	\$ 62,910.17	\$ 85,158.52	\$ -	\$ 85,158.52	\$ (1,998.51)	\$ -	\$ 5.89	\$ 326,411.67
JUNE '20	\$ 306,643.23	\$ 104,189.82	\$ 33,832.40	\$ 5,561.20	\$ 1,925.99	\$ 161,133.82	\$ 78,720.78	\$ 4,658.28	\$ 74,062.50	\$ -	\$ 2,547.10	\$ -	\$ 410,935.89
JULY '20	\$ 250,853.74	\$ 115,207.08	\$ 39,191.39	\$ 22,788.43	\$ 3,904.85	\$ 69,761.99	\$ 84,992.82	\$ 947.16	\$ 84,045.66	\$ -	\$ -	\$ -	\$ 396,652.22
AUGUST '20	\$ 305,652.51	\$ 129,174.68	\$ 50,286.39	\$ 16,292.23	\$ 4,028.48	\$ 105,870.73	\$ 81,796.13	\$ -	\$ 81,796.13	\$ 5,260.38	\$ 5.30	\$ 43.14	\$ 415,504.28
SEPTEMBER '20	\$ 273,088.39	\$ 126,067.53	\$ 42,873.73	\$ 13,890.42	\$ 6,195.93	\$ 84,060.78	\$ 81,909.72	\$ -	\$ 81,909.72	\$ 2,283.82	\$ (2,438.27)	\$ 97.08	\$ 417,906.87
OCTOBER '20	\$ 323,093.58	\$ 153,695.35	\$ 38,116.29	\$ 9,612.90	\$ 1,939.13	\$ 119,729.91	\$ 68,883.01	\$ -	\$ 68,883.01	\$ -	\$ 2,630.87	\$ -	\$ 466,122.90
NOVEMBER '20	\$ 317,225.81	\$ 135,689.81	\$ 42,234.32	\$ 19,326.85	\$ 6,712.37	\$ 113,262.46	\$ 92,434.57	\$ 701.47	\$ 91,733.10	\$ 7,502.05	\$ -	\$ -	\$ 474,807.59
DECEMBER '20	\$ 326,884.85	\$ 160,015.16	\$ 38,516.46	\$ 22,077.98	\$ 9,191.26	\$ 97,083.99	\$ 93,971.82	\$ -	\$ 93,971.82	\$ -	\$ -	\$ -	\$ 477,919.76
JANUARY '21	\$ 279,867.77	\$ 135,553.77	\$ 30,970.69	\$ 11,477.40	\$ 2,026.00	\$ 99,839.91	\$ 54,368.51	\$ -	\$ 54,368.51	\$ 14,581.62	\$ -	\$ -	\$ 508,809.54
FEBRUARY '21	\$ 279,284.87	\$ 149,145.24	\$ 30,433.37	\$ 17,101.98	\$ 2,253.35	\$ 80,350.93	\$ 74,293.84	\$ -	\$ 74,293.84	\$ 5,521.10	\$ 400.16	\$ -	\$ 508,945.37
YEAR TO DATE TOTALS	\$ 3,350,202.72	\$ 1,562,844.87	\$ 425,079.26	\$ 205,958.98	\$ 53,105.72	\$ 1,103,213.89	\$ 952,203.46	\$ 6,732.07	\$ 945,471.39	\$ 38,833.23	\$ 8,487.78	\$ 161.54	
YTD PERCENTAGE OF REVENUE		46.65%	12.69%	6.15%	1.59%	32.93%	28.42%	0.20%	28.22%	1.16%	0.25%	0.00%	
YTD PERCENTAGE OF NET REVENUE									85.70%				

Ross Valley Old Work

	CHARGES	MCARE WRITE DOWNS	MCAL WRITE DOWNS	RESIDENT WRITE DOWNS	OTHER CONTRACTUAL WRITE DOWNS	NET CHARGES	PAYMENTS	REFUNDS	NET PAYMENTS	BAD DEBT WRITE OFFS	WRITE OFFS	ADJUSTMENTS	NEW A/R BALANCE
MARCH '20	\$ -	\$ 1,380.43	\$ 3,050.43	\$ -	\$ -	\$ (4,430.86)	\$ 100.00	\$ -	\$ 100.00	\$ -	\$ -	\$ -	\$ 174.22
APRIL '20	\$ -	\$ -	\$ 244.53	\$ 1,901.84	\$ -	\$ (2,146.37)	\$ 258.52	\$ -	\$ 258.52	\$ (242.66)	\$ -	\$ -	\$ (1,988.01)
MAY '20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100.00	\$ -	\$ 100.00	\$ -	\$ 127.94	\$ -	\$ (2,215.95)
JUNE '20	\$ -	\$ 8.46	\$ (31.88)	\$ 368.50	\$ 1,525.62	\$ (1,870.70)	\$ 772.88	\$ 5,405.22	\$ (4,632.34)	\$ -	\$ -	\$ -	\$ 545.69
JULY '20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500.00	\$ -	\$ 500.00	\$ -	\$ -	\$ -	\$ 45.69
AUGUST '20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45.69
SEPTEMBER '20	\$ -	\$ 110.52	\$ -	\$ -	\$ -	\$ (110.52)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (64.83)
OCTOBER '20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (64.83)
NOVEMBER '20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (64.83)
DECEMBER '20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (64.83)
JANUARY '21	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (64.83)
FEBRUARY '21	\$ 8.06	\$ (748.66)	\$ -	\$ -	\$ -	\$ 756.72	\$ 112.37	\$ -	\$ 112.37	\$ -	\$ -	\$ -	\$ 579.52
YEAR TO DATE TOTALS	\$ 8.06	\$ 750.75	\$ 3,263.08	\$ 2,270.34	\$ 1,525.62	\$ (7,801.73)	\$ 1,843.77	\$ 5,405.22	\$ (3,561.45)	\$ (242.66)	\$ 127.94	\$ -	
YTD PERCENTAGE OF REVENUE		9314.52%	40484.86%	28167.99%	18928.29%	-96795.66%	22875.56%	67062.28%	-44186.72%	-3010.67%	1587.34%	0.00%	
YTD PERCENTAGE OF NET REVENUE									45.65%				

Ross Valley Paramedic Authority Fiscal Year 20-21

	CHARGES	MCARE WRITE DOWNS	MCAL WRITE DOWNS	RESIDENT WRITE DOWNS	OTHER CONTRACTUAL WRITE DOWNS	NET CHARGES	PAYMENTS	REFUNDS	NET PAYMENTS	BAD DEBT WRITE OFFS	WRITE OFFS	ADJUSTMENTS	NEW A/R BALANCE
JULY '20	\$ 250,853.74	\$ 115,207.08	\$ 39,191.39	\$ 22,788.43	\$ 3,904.85	\$ 69,761.99	\$ 85,492.82	\$ 947.16	\$ 84,545.66	\$ -	\$ -	\$ -	\$ 396,697.91
AUGUST '20	\$ 305,652.51	\$ 129,174.68	\$ 50,286.39	\$ 16,292.23	\$ 4,028.48	\$ 105,870.73	\$ 81,796.13	\$ -	\$ 81,796.13	\$ 5,260.38	\$ 5.30	\$ 43.14	\$ 415,549.97
SEPTEMBER '20	\$ 273,088.39	\$ 126,178.05	\$ 42,873.73	\$ 13,890.42	\$ 6,195.93	\$ 83,950.26	\$ 81,909.72	\$ -	\$ 81,909.72	\$ 2,283.82	\$ (2,438.27)	\$ 97.08	\$ 417,842.04
OCTOBER '20	\$ 323,093.58	\$ 153,695.35	\$ 38,116.29	\$ 9,612.90	\$ 1,939.13	\$ 119,729.91	\$ 68,883.01	\$ -	\$ 68,883.01	\$ -	\$ 2,630.87	\$ -	\$ 466,058.07
NOVEMBER '20	\$ 317,225.81	\$ 135,689.81	\$ 42,234.32	\$ 19,326.85	\$ 6,712.37	\$ 113,262.46	\$ 92,434.57	\$ 701.47	\$ 91,733.10	\$ 7,502.05	\$ 5,342.62	\$ -	\$ 474,742.76
DECEMBER '20	\$ 326,884.85	\$ 160,015.16	\$ 38,516.46	\$ 22,077.98	\$ 9,191.26	\$ 97,083.99	\$ 93,971.82	\$ -	\$ 93,971.82	\$ -	\$ -	\$ -	\$ 477,854.93
JANUARY '21	\$ 279,867.77	\$ 135,553.77	\$ 30,970.69	\$ 11,477.40	\$ 2,026.00	\$ 99,839.91	\$ 54,368.51	\$ -	\$ 54,368.51	\$ 14,581.62	\$ -	\$ -	\$ 508,744.71
FEBRUARY '21	\$ 279,292.93	\$ 148,396.58	\$ 30,433.37	\$ 17,101.98	\$ 2,253.35	\$ 81,107.65	\$ 74,406.21	\$ -	\$ 74,406.21	\$ 5,521.10	\$ 400.16	\$ -	\$ 509,524.89
MARCH '21					\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
APRIL '21					\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
MAY '21					\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
JUNE '21					\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
YEAR TO DATE TOTALS	\$ 2,355,959.58	\$ 1,103,910.48	\$ 312,622.64	\$ 132,568.19	\$ 36,251.37	\$ 770,606.90	\$ 633,262.79	\$ 1,648.63	\$ 631,614.16	\$ 35,148.97	\$ 5,940.68	\$ 140.22	
YTD PERCENTAGE OF REVENUE		46.86%	13.27%	5.63%	1.54%	32.71%	26.88%	0.07%	26.81%	1.49%	0.25%	0.01%	
YTD PERCENTAGE OF NET REVENUE									81.96%				

Management Summary Report
Monthly and Fiscal Year to Date
Ross Valley RPA
February 2021

Financial Class	Number of Accounts	Percent of Total	Year to Date Total Accts.	Percent of Total YTD	Charges	Percent of Total	Year to Date Total Charges	Percent of Total YTD	Payments	Percent of Total	Year to Date Payments	Percent of Total YTD
Medicare	33	34.38%	290	34.90%	\$116,807.79	41.82%	\$826,637.67	35.09%	\$15,924.21	21.40%	\$128,888.58	20.35%
Medicare HMO	7	7.29%	24	2.89%	\$20,200.07	7.23%	\$68,505.17	2.91%	\$957.56	1.29%	\$7,399.46	1.17%
Medi-Cal	1	1.04%	6	0.72%	\$2,621.93	0.94%	\$15,745.38	0.67%	\$731.63	0.98%	\$5,449.81	0.86%
Medi-Cal HMO	6	6.25%	91	10.95%	\$15,440.69	5.53%	\$248,487.19	10.55%	\$4,019.24	5.40%	\$34,004.05	5.37%
Insurance	8	8.33%	79	9.51%	\$21,859.31	7.83%	\$213,912.25	9.08%	\$22,311.20	29.99%	\$210,245.95	33.20%
Private Pay	5	8.33%	58	6.98%	\$22,346.30	8.00%	\$155,516.75	6.60%	\$5,976.94	8.03%	\$18,428.68	2.91%
Kaiser	8	5.21%	57	6.86%	\$14,380.45	5.15%	\$163,386.51	6.94%	\$16,338.96	21.96%	\$149,067.97	23.54%
Kaiser Mcal	1	1.04%	3	0.36%	\$3,730.60	1.34%	\$10,034.44	0.43%	\$371.00	0.50%	\$5,430.72	0.86%
Kaiser Mcare	15	15.63%	141	16.97%	\$44,887.09	16.07%	\$408,311.06	17.33%	\$7,158.50	9.62%	\$68,057.74	10.75%
Other	12	12.50%	82	9.87%	\$6,102.56	2.19%	\$166,545.64	7.07%	\$616.97	0.83%	\$6,289.83	0.99%
Prior Sales					\$10,916.14	3.91%	\$78,877.52	3.35%				
Sub Total	96	100.00%	831	100.00%	\$279,292.93	100.00%	\$2,355,959.58	100.00%	\$74,406.21	100.00%	\$633,262.79	100.00%
Dry Runs	0	0.00%	0	0.00%	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
Total	96	100.00%	831	100.00%	\$279,292.93	100.00%	\$2,355,959.58	100.00%	\$74,406.21	100.00%	\$633,262.79	100.00%

INVOICE 21030247

TO: Ross Valley RPA
FROM: Wittman Enterprises
DATE: April 22, 2021
FOR: Billing Services Performed in **March 2021**

Gross Collections	\$	85,346.98
Less Refunds	\$	2,966.68
	\$	-
Net Collections	\$	82,380.30
Fee Based on 3.99% of Net Collections	\$	3,286.97

CURRENT MONTH BALANCE: \$ 3,286.97

TOTAL AMOUNT: \$ 3,286.97

Ross Valley Paramedic Authority Fiscal Year 20-21

	CHARGES	MCARE WRITE DOWNS	MCAL WRITE DOWNS	RESIDENT WRITE DOWNS	OTHER CONTRACTUAL WRITE DOWNS	NET CHARGES	PAYMENTS	REFUNDS	NET PAYMENTS	BAD DEBT WRITE OFFS	WRITE OFFS	ADJUSTMENTS	NEW A/R BALANCE
JULY '20	\$ 250,853.74	\$ 115,207.08	\$ 39,191.39	\$ 22,788.43	\$ 3,904.85	\$ 69,761.99	\$ 85,492.82	\$ 947.16	\$ 84,545.66	\$ -	\$ -	\$ -	\$ 396,697.91
AUGUST '20	\$ 305,632.51	\$ 129,174.68	\$ 50,286.39	\$ 16,292.23	\$ 4,028.48	\$ 105,870.73	\$ 81,796.13	\$ -	\$ 81,796.13	\$ 5,260.38	\$ 5.30	\$ 43.14	\$ 415,549.97
SEPTEMBER '20	\$ 273,088.39	\$ 126,178.05	\$ 42,873.73	\$ 13,890.42	\$ 6,195.93	\$ 83,950.26	\$ 81,909.72	\$ -	\$ 81,909.72	\$ 2,283.82	\$ (2,438.27)	\$ 97.08	\$ 417,842.04
OCTOBER '20	\$ 323,093.58	\$ 153,695.35	\$ 38,116.29	\$ 9,612.90	\$ 1,939.13	\$ 119,729.91	\$ 68,883.01	\$ -	\$ 68,883.01	\$ -	\$ 2,630.87	\$ -	\$ 466,058.07
NOVEMBER '20	\$ 317,225.81	\$ 135,689.81	\$ 42,234.32	\$ 19,326.85	\$ 6,712.37	\$ 113,262.46	\$ 92,434.57	\$ 701.47	\$ 91,733.10	\$ 7,502.05	\$ 5,342.62	\$ -	\$ 474,742.76
DECEMBER '20	\$ 326,884.85	\$ 160,015.16	\$ 38,516.46	\$ 22,077.98	\$ 9,191.26	\$ 97,083.99	\$ 93,971.82	\$ -	\$ 93,971.82	\$ -	\$ -	\$ -	\$ 477,854.93
JANUARY '21	\$ 279,867.77	\$ 135,553.77	\$ 30,970.69	\$ 11,477.40	\$ 2,026.00	\$ 99,839.91	\$ 54,368.51	\$ -	\$ 54,368.51	\$ 14,581.62	\$ -	\$ -	\$ 508,744.71
FEBRUARY '21	\$ 279,292.93	\$ 148,396.58	\$ 30,433.37	\$ 17,101.98	\$ 2,253.35	\$ 81,107.65	\$ 74,406.21	\$ -	\$ 74,406.21	\$ 5,521.10	\$ 400.16	\$ -	\$ 509,524.89
MARCH '21	\$ 337,576.51	\$ 193,410.00	\$ 44,602.43	\$ 20,062.86	\$ 2,478.23	\$ 77,022.99	\$ 85,346.98	\$ 2,966.68	\$ 82,380.30	\$ 200.00	\$ -	\$ 15.00	\$ 503,982.58
APRIL '21													
MAY '21													
JUNE '21													
YEAR TO DATE TOTALS	\$ 2,693,536.09	\$ 1,297,320.48	\$ 357,225.07	\$ 152,631.05	\$ 38,729.60	\$ 847,629.89	\$ 718,609.77	\$ 4,615.31	\$ 713,994.46	\$ 35,348.97	\$ 5,940.68	\$ 155.22	
YTD PERCENTAGE OF REVENUE		48.16%	13.26%	5.67%	1.44%	31.47%	26.68%	0.17%	26.51%	1.31%	0.22%	0.01%	
YTD PERCENTAGE OF NET REVENUE									84.23%				

Ross Valley New Work

	CHARGES	MCARE		MCAL		RESIDENT		OTHER		NET CHARGES	PAYMENTS	REFUNDS	NET PAYMENTS	BAD DEBT		WRITE OFFS	ADJUSTMENTS	NEW A/R BALANCE
		WRITE DOWNS	WRITE DOWNS	WRITE DOWNS	WRITE DOWNS	WRITE DOWNS	WRITE OFFS	WRITE OFFS										
APRIL '20	\$ 202,563.80	\$ 92,036.77	\$ 30,268.23	\$ 19,019.88	\$ 3,732.40	\$ 57,506.52	\$ 72,273.35	\$ 425.16	\$ 71,848.19	\$ 5,441.23	\$ -	\$ -	\$ -	\$ 15.43	\$ 346,655.62			
MAY '20	\$ 253,914.49	\$ 128,764.18	\$ 30,161.40	\$ 30,243.98	\$ 1,834.76	\$ 62,910.17	\$ 85,158.52	\$ -	\$ 85,158.52	\$ (1,998.51)	\$ -	\$ -	\$ -	\$ 5.89	\$ 326,411.67			
JUNE '20	\$ 306,643.23	\$ 104,189.82	\$ 33,832.40	\$ 5,561.20	\$ 1,925.99	\$ 161,133.82	\$ 78,720.78	\$ 4,658.28	\$ 74,062.50	\$ -	\$ 2,547.10	\$ -	\$ -	\$ -	\$ 410,935.89			
JULY '20	\$ 250,853.74	\$ 115,207.08	\$ 39,191.39	\$ 22,788.43	\$ 3,904.85	\$ 69,761.99	\$ 84,992.82	\$ 947.16	\$ 84,045.66	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 396,652.22			
AUGUST '20	\$ 305,652.51	\$ 129,174.68	\$ 50,286.39	\$ 16,292.23	\$ 4,028.48	\$ 105,870.73	\$ 81,796.13	\$ -	\$ 81,796.13	\$ 5,260.38	\$ 5.30	\$ -	\$ -	\$ 43.14	\$ 415,504.28			
SEPTEMBER '20	\$ 273,088.39	\$ 126,067.53	\$ 42,873.73	\$ 13,890.42	\$ 6,195.93	\$ 84,060.78	\$ 81,909.72	\$ -	\$ 81,909.72	\$ 2,283.82	\$ (2,438.27)	\$ -	\$ -	\$ 97.08	\$ 417,906.87			
OCTOBER '20	\$ 323,093.58	\$ 153,695.35	\$ 38,116.29	\$ 9,612.90	\$ 1,939.13	\$ 119,729.91	\$ 68,883.01	\$ -	\$ 68,883.01	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 466,122.90			
NOVEMBER '20	\$ 317,225.81	\$ 135,689.81	\$ 42,234.32	\$ 19,326.85	\$ 6,712.37	\$ 113,262.46	\$ 92,434.57	\$ 701.47	\$ 91,733.10	\$ 7,502.05	\$ 2,630.87	\$ -	\$ -	\$ -	\$ 474,807.59			
DECEMBER '20	\$ 326,884.85	\$ 160,015.16	\$ 38,516.46	\$ 22,077.98	\$ 9,191.26	\$ 97,083.99	\$ 93,971.82	\$ -	\$ 93,971.82	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 477,919.76			
JANUARY '21	\$ 279,867.77	\$ 135,553.77	\$ 30,970.69	\$ 11,477.40	\$ 2,026.00	\$ 99,839.91	\$ 54,368.51	\$ -	\$ 54,368.51	\$ 14,581.62	\$ -	\$ -	\$ -	\$ -	\$ 508,809.54			
FEBRUARY '21	\$ 279,284.87	\$ 149,145.24	\$ 30,433.37	\$ 17,101.98	\$ 2,253.35	\$ 80,350.93	\$ 74,293.84	\$ -	\$ 74,293.84	\$ 5,521.10	\$ 400.16	\$ -	\$ -	\$ -	\$ 508,945.37			
MARCH '21	\$ 337,576.51	\$ 192,838.54	\$ 44,602.43	\$ 20,062.86	\$ 2,470.17	\$ 77,602.51	\$ 85,346.98	\$ 2,966.68	\$ 82,380.30	\$ 200.00	\$ -	\$ -	\$ -	\$ 15.00	\$ 503,982.58			
YEAR TO DATE TOTALS	\$ 3,456,649.55	\$ 1,622,377.93	\$ 451,487.10	\$ 207,456.11	\$ 46,214.69	\$ 1,129,113.72	\$ 954,150.05	\$ 9,698.75	\$ 944,451.30	\$ 38,791.69	\$ 8,487.78	\$ 176.54	\$ -	\$ -	\$ -			
YTD PERCENTAGE OF REVENUE		46.93%	13.06%	6.00%	1.34%	32.66%	27.60%	0.28%	27.32%	1.12%	0.25%	0.01%						
YTD PERCENTAGE OF NET REVENUE									83.65%									

Management Summary Report
Monthly and Fiscal Year to Date
Ross Valley RPA
March 2021

Financial Class	Number of Accounts	Percent of Total	Year to Date Total Accts.	Percent of Total YTD	Charges	Percent of Total	Year to Date Total Charges	Percent of Total YTD	Payments	Percent of Total	Year to Date Payments	Percent of Total YTD
Medicare	46	38.02%	290	34.90%	\$142,686.41	42.27%	\$826,637.67	35.09%	\$20,547.53	24.08%	\$128,888.58	20.35%
Medicare HMO	10	8.26%	24	2.89%	\$27,465.14	8.14%	\$68,505.17	2.91%	\$3,333.22	3.91%	\$7,399.46	1.17%
Medi-Cal	1	0.83%	6	0.72%	\$2,453.50	0.73%	\$15,745.38	0.67%	\$3.19	0.00%	\$5,449.81	0.86%
Medi-Cal HMO	11	9.09%	91	10.95%	\$29,574.14	8.76%	\$248,487.19	10.55%	\$4,013.03	4.70%	\$34,004.05	5.37%
Insurance	16	13.22%	79	9.51%	\$44,483.49	13.18%	\$213,912.25	9.08%	\$29,080.24	34.07%	\$210,245.95	33.20%
Private Pay	3	2.48%	58	6.98%	\$7,961.64	2.36%	\$155,516.75	6.60%	\$1,051.40	1.23%	\$18,428.68	2.91%
Kaiser	7	5.79%	57	6.86%	\$20,090.19	5.95%	\$163,386.51	6.94%	\$17,029.00	19.95%	\$149,067.97	23.54%
Kaiser Mcal	1	0.83%	3	0.36%	\$3,529.32	1.05%	\$10,034.44	0.43%	\$1,116.20	1.31%	\$5,430.72	0.86%
Kaiser Mcare	20	16.53%	141	16.97%	\$57,311.72	16.98%	\$408,311.06	17.33%	\$8,594.30	10.07%	\$68,057.74	10.75%
Other	6	4.96%	82	9.87%	\$0.00	0.00%	\$166,545.64	7.07%	\$578.87	0.68%	\$6,289.83	0.99%
Prior Sales					\$2,020.96	0.60%	\$78,877.52	3.35%				
Sub Total	121	100.00%	831	100.00%	\$337,576.51	100.00%	\$2,355,959.58	100.00%	\$85,346.98	100.00%	\$633,262.79	100.00%
	0	0.00%	0	0.00%	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
Total	121	100.00%	831	100.00%	\$337,576.51	100.00%	\$2,355,959.58	100.00%	\$85,346.98	100.00%	\$633,262.79	100.00%