



**MEMBER AGENCIES**  
Town of Corte Madera  
Town of Fairfax  
Kentfield Fire Dist.  
City of Larkspur  
County of Marin  
Town of Ross  
Town of San Anselmo  
Sleepy Hollow Fire Dist.

# Ross Valley Paramedic Authority

## BOARD OF DIRECTORS MEETING

Thursday, December 7, 2023 at 6:30 p.m.

240 Tamal Vista, Ste. 108, Corte Madera or Public can Join ZOOM Webinar

<https://us06web.zoom.us/j/88288032234?pwd=thbYozHmEVa1bWO3ZNiZkWX8eD0xoY.1>

Webinar ID: 882 8803 2234 - Passcode: 412479 - Phone: 1-669-444-9171

1. Call to Order- Board Chair
2. Roll Call- Executive Officer
3. Pledge of Allegiance – Board Chair
4. Open Time for Public Input. Members of the Public have an opportunity to comment on items not on tonight's agenda. Each member of the public has two minutes in which to speak. Board members and staff are not able to engage in dialogue, answer questions or act on any of the items brought forward. At the Board's discretion, matters brought forth may be placed on a future agenda.
5. Review and approve Meeting Minutes:
  - a. **Staff recommendation:** Approve and adopt the meeting minutes from the September 7, 2023 meeting.
6. NEW BUSINESS
  - a. Selection of Board Officers (Chair and Vice Chair) for 2024.
    - i. **Staff recommendation:** Selection of Board Chair and Vice Chair as outlined in the staff report.
  - b. Request from the Town of Ross that the RVPA Board of Directors consider a long-term lease in consideration of proposed new Ross Civic Center facility.
    - i. **Staff recommendation:** Receive report and direct staff.
  - c. Discuss Tour of San Quentin and Information needed for attendance.
7. OLD BUSINESS
  - a. No old business
8. CQI Reports (Quarterly). Staff recommends that the Board receive any oral/written updates from the CQI managers. *Staff Recommendation: Direct staff as needed.*
9. Review RVPA Expense Sheet (attached).
10. Transport Billing Data Review (attached).
11. Announcements/Future Agenda Items.
12. Adjournment.

Submitted, /s/ Jason Weber, Executive Officer

**ATTENTION:** If any member of the public has a request for a reasonable modification or accommodation for accessing this meeting due to a disability, please contact staff support for the Committee no later than 9:00 a.m. on the day before the meeting at 415-473-7097 and/or email to Jennifer Menicucci at [jmenicucci@marincounty.org](mailto:jmenicucci@marincounty.org), thank you.



# Ross Valley Paramedic Authority

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## Item 5: Meeting Minutes

ROSS VALLEY PARAMEDICS AUTHORITY

Held a meeting:

6:30 p.m. Thursday, September 7, 2023  
240 Tamal Vista, Suite 108, Corte Madera

1. Call to Order- Chair Breen called the meeting to order at 6:30 p.m.
2. Roll Call  
Board Member Attendance: Chair Breen, Blash, Casissa, Corbett, Finn, Meagor, Salmen, Way  
Staff Present: Weber, Martin, Pomi
3. Pledge of Allegiance
4. Open Time for Public Input

There were no comments.

5. Review and Approve Meeting Minutes
  - a. Approval of June 1, 2023 minutes

M/s, Meagor/Finn, to approve the minutes from June 1, 2023 as corrected.

Ayes: All

6. Chief's Report
  - a. Informational updates
  - b. Update and discussion on the San Quentin Tour

Executive Officer Weber gave a brief staff report.

Chair Breen stated a representative of San Quentin has approved a tour and asked the Board to choose several dates. He noted there is a clothing requirement and everyone must fill out an application. Executive Officer Weber stated he would distribute the applications and send out a Doodle Poll asking for suggested dates.

Chair Breen discussed the proposed conversion of a factory to a dormitory type college with a kitchen, cafeteria. The idea is to have better outcomes after an individual is released from prison. The State has allocated \$325 million for the conversion. He is on the Citizens Advisory Committee and they will be demanding that they be included in the twelve person committee appointed by Governor Newsom.

7. New Business
  - a. 2023 Mission LifeLine EMS Recognition

Executive Officer Weber presented a staff report. This Bronze Award is an important accomplishment related to cardiac arrests and survival rates. He noted the success in terms of outcomes is vastly different that it was twenty years ago. Much of this is due to the integration of the hospital system and pre-hospital care.

There were no questions or comments from the Board.

- b. Adoption of update agreement(s) with Central Marin Fire Authority (CMFA), City of Larkspur, Marin County Fire Department (MCFD), and Ross Valley Fire Department (RVFD)

Executive Officer Weber presented a staff report. He noted there were some differences in the contracts but they are very similar to what was approved four years ago. The contracts are “evergreen”. He cited one of the changes in the CMFA contract- setting a contract amount of \$100,000 annually and not going back and forth for services. The amendment shall say they will no longer execute the system they had before but will pay a lump sum annual payment to CMFA.

Board member Casissa asked if these would be quarterly payments. Executive Officer Weber stated “yes”.

Executive Officer Weber stated the County has requested a change in the indemnification language in its agreement. They are looking for a “mutual indemnification”.

M/s, Meagor/Casissa, to adopt the update agreement with Central Marin Fire Authority (CMFA) with the amendment noted by Executive Officer Weber in Appendix E, 2E.

Ayes: All

M/s, Casissa/Salmen, to adopt the update agreement(s) with City of Larkspur, Marin County Fire Department (MCFD), and Ross Valley Fire Department.

Ayes: All

- c. Tax revenue impacts related to California Community Housing Agency acquisition of 700 Lincoln Village Circle

Executive Officer Weber presented a staff report. The reduction in RVPA revenue was approximately \$40,000. He noted there have been no impacts to service levels.

Board member Way discussed the new concept of taking existing structures and converting them to low-income units as tenants move out. It is administered by a non-profit organization via a Joint Powers Agreement (JPA).

8. Old Business- None

9. CQI Reports

Executive Officer Weber presented a report in the absence of CQI Coordinator Heather Price-Fair. He discussed the standard statistics including the number of transports per EMS unit, different outcomes, “no patient found”, destinations, calls by City, and the number of STEMI alerts. He discussed a recent event at the College of Marin swimming pool that described a system that works very well.

There were no questions or comments from the Board.

#### 10. Review of RVPA Expense Sheets

Executive Officer Weber presented a staff report. There is nothing out of the ordinary.

There were no questions or comments from the Board.

#### 11. Transport Billing Data Review

Executive Officer Weber presented a staff report. There is nothing out of the ordinary aside from an uptick in the Revenue related to post-Covid calls and the PPGEMT Program.

Chair Breen had a question about changes in Medical/Medicare. Executive Officer Weber explained how the coverage works.

There were no questions or comments from the Board.

#### 12. Announcements/Future Agenda Items

Executive Officer Weber introduced Amelia who will be replacing Finance Director Orme from the City of Larkspur.

#### 13. Adjournment- Chair Breen adjourned the meeting at 7:10 p.m.

Respectfully submitted,

Toni DeFrancis,  
Recording Secretary



# Ross Valley Paramedic Authority

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Sleepy Hollow Fire Dist.

## **Item 6: New Business**

# RVPA Staff Report

TO: RVPA Board  
FROM: Jason Weber, Executive Officer  
SUBJECT: Rotation of Board Chairs for 2024 Calendar Year  
MEETING DATE: December 7, 2023

## BACKGROUND

Each year, the RVPA board members rotate the assignments of Chair and Vice Chair. The primary role of the Chair is to preside over the quarterly board meetings. The Vice Chair shall serve in the Chair's absence. The Vice Chair customarily moves to the role of chair the following year.

## DISCUSSION

Below is a summary of past Board chair assignments.

### Partial history of the rotation of RVPA Chair:

Corte Madera (Dr. Bundy)	-	1998-99
San Anselmo (Janice Przybylski)	-	1999-00
County of Marin (Dennis Gilardi)	-	2000-01
Fairfax (Frank Egger)	-	2001-02
Sleepy Hollow (Frank Berto)	-	2002-03
Town of Ross (Mike Ridgway)	-	2003-04
Larkspur (Scott Shurtz)	-	2004-05
Corte Madera (Dr. Bundy)	-	2005-06
San Anselmo (Janice Przybylski)	-	2006-07
County of Marin (Dennis Gilardi)	-	2007-08
Town of Ross (Bruce Hart)	-	2008-09
Sleepy Hollow (Tom Finn)	-	2009-10 (through calendar year)
Fairfax (Larry Bragman)	-	2011
Kentfield (Bruce Corbet)	-	2012
Larkspur (Dan Hillmer)	-	2013
Corte Madera (Michael Lappert)	-	2014
San Anselmo (Janice Przybylski)	-	2015
County of Marin (Roger Meagor)	-	2016
Town of Ross (Bruce Hart)	-	2017
Sleepy Hollow (Tom Finn)	-	2018
Fairfax (John Reed)	-	2019
Kentfield (Bruce Corbet)	-	2020
Larkspur (Dan Hillmer)	-	2021
Corte Madera (Fred Casissa)	-	2022
San Anselmo (Peter Breen)	-	2023

## STAFF RECOMMENDATION:

That the County of Marin member moves to Chair and that the Ross member assumes the role of Vice Chair for the 2024 calendar year.



# Ross Valley Paramedic Authority

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## Board of Directors 2023-2024

Town of San Anselmo  
Peter Breen **Primary**

Town of Fairfax  
Lisel Blash **Primary**

Chance Cutrano **Alternate**

Kentfield Fire Dist.  
Bruce Corbet **Primary**

Mark Pomi **Alternate**

Sleepy Hollow Fire Dist.  
Thomas J. Finn **Primary**

Rich Shortall **Alternate**

County of Marin (CSA 27)  
Roger Meagor (Chair) **Primary**

Ross

Elizabeth Robbins (Vice Chair) **Primary**

Elizabeth Brekhus **Alternate**

Larkspur

Catherine Way **Primary**

Scot Candell **Alternate**

Corte Madera

Fred Casissa **Primary**

Rosa Thomas **Alternate**

Jason Weber  
Executive Officer, Clerk



**ROSS VALLEY PARAMEDIC AUTHORITY  
STAFF REPORT**

For the meeting of December 7, 2023

To: Board of Directors  
From: Jason Weber, Fire Chief/Executive Officer  
Subject: Request from the Town of Ross that the RVPA Board of Directors consider a long-term lease in consideration of proposed new Ross Civic Center facility.

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**RECOMMENDATION:**

Staff recommends that the Board review the correspondence from the Town of Ross related to the renewal of the RVPA facility lease and direct Staff accordingly.

**DISCUSSION:**

The Town of Ross has been hosting the RVPA ambulance since the early 1980s. The RVPA has had a long-standing lease with the Town of Ross for the use of facilities, which is currently budgeted at \$35,000 annually. This lease has been consistently renewed in alignment with the annual 4-year property tax renewal cycle and is due to be renewed prior to June 30, 2024.

The Town of Ross sent the attached correspondence dated December 1, 2023, requesting the RVPA Board's consideration of a long-term lease in light of the Town's planned investment of over two million dollars in ambulance facilities. Additionally, the Town requests that the subsequent negotiations be completed in time to adopt a new long-term lease by both the RVPA Board and Town Council no later than January 10, 2024.

At the September 2, 2021, RVPA Board meeting, at the request of the Town of Ross, Staff brought forward a proposal for the Board to consider a future increase in the annual lease amount from approximately \$30,000 to \$50,000 in recognition of the Town's planned investment. At that time, your Board supported the proposed future increase, with the understanding that other terms of the lease would remain unchanged. The Town of Ross recognizes the correlation between the parcel tax (historically renewed every 4 years) and is open to including language in the lease that reflects RVPA's financial stability in connection to the parcel tax renewal.

In the mid-2010s, your Board established a finance committee after several years of borrowing from reserves to balance the annual budget. The Committee directed staff to re-negotiate existing agreements/contracts and develop both revenue and expense plans that ensured a financially sustainable path forward. These actions have led the RVPA to a very strong financial position, including no unfunded liabilities, equipment, and capital reserves, and ensuring high-quality paramedic services across the Valley.

In 2019, the Ross Valley Fire Department completed a standards of coverage study, which included a focused review of Station 18 in Ross and the RVPA ambulance. The study indicated that the RVPA ambulance currently responds to roughly half of its incidents to the West and half to the East. Although this was not the focus of the study and did not include an analysis of the second RVPA ambulance located in Corte Madera

or details of response information for the entire Ross Valley, it was encouraging to know that the current location of the RVPA ambulance Medic 18 appears to be appropriate for the current service model.

Emergency Medical Services in California is an extension of our healthcare system and is evolving to meet the contemporary needs of our aging community. It is very likely that the delivery of pre-hospital care will change dramatically in the next 30 years. The current model utilizes one of the most expensive transport modalities, followed by delivery to one of the most expensive receiving facilities (emergency department). With an aging community and advancements in technology, including field diagnostic tools, telemedicine, and expanded paramedic scope, it is inevitable that our delivery model will change to meet the needs of our community.

The Town of Ross has requested the renewal of the lease, including a longer term, to be completed in order for your Board and the Ross Town Council to reach agreeable terms and execute the lease agreement prior to January 10, 2024. In previous discussions with your Board regarding long-term financial commitments beyond the 4-year tax cycle or operational changes (including but not limited to paramedic engine companies, location of ambulances, or adjustments of ambulance response zones), a study would be completed to help guide your Board's decision-making process. The proposed timeframe does not allow for a comprehensive study to be completed. In light of that proposed timeframe, your Board could choose several options to move forward, including but not limited to:

- a. Direct Staff to negotiate a long-term lease with the Town of Ross and return to your Board for a special meeting in closed session to present and receive direction from the Board.
- b. Create a Board Sub-Committee to work with staff to develop a proposed lease agreement and return to your Board in closed session to present and receive direction from the Board.
- c. Direct Staff to develop an RFP for a comprehensive deployment and fiscal impact study of the RVPA service area and then negotiate a lease with the Town of Ross.
- d. Other option(s) provided by Board discussion.

**FISCAL IMPACT:**

The receipt of this report and subsequent attachments does not have a direct cost to the RVPA. Any future lease amendment would return to your Board with detailed fiscal impact information.

Respectfully submitted,  
Jason Weber, Executive Officer

**Attachments:** Letter from Mayor Brekhus  
Space program for Ross Paramedic ambulance facility  
Cost Estimate Concept B in Ross master Facilities Plan  
Staff report from 9/2/2021 RVPA Board report regarding rent increase  
[Town of Ross Facilities Master Plan 2023](#)



December 1, 2023

Board of Directors  
Ross Valley Paramedic Authority  
P.O. Box 518  
Woodacre, CA 94973

RE: Lease Extension for Paramedic Ambulance Facility in Ross

Dear RVPA Board of Directors:

On behalf of the Ross Town Council, I am writing to request that the Board extend the lease agreement with the Town of Ross for its Paramedic Ambulance Facility located in the Town's civic center at 33 Sir Francis Drake Blvd.

For over 40 years, the Ross Valley Paramedic Authority (RVPA) and the Town have enjoyed a productive partnership to maintain and operate a Paramedic Ambulance Facility in Ross. The Ross community is proud to house the paramedic facility and there have been no complaints received during these four decades of operation. According to Chief Weber, there have been no issues with the facility and its busy location in Ross, which is well-located in the center of the Ross Valley.

The Town appreciates the patience shown by RVPA and its paramedic staff as the Town has considered how best to modernize its civic center facilities. The Town Council initiated a planning process in 2022 resulting in the adoption of a Facilities Master Plan on June 15, 2023. (attached) The Town Council directed the Town Manager to move forward with Concept B in the plan. The Plan includes a standalone, new, 2,150 square foot Paramedic Ambulance Facility that was based on specifications provided by Chief Weber (see Page 63 of the Master Plan attached). The facility will be designed to house three paramedics, equipment/supplies, an office and an ambulance bay. Paramedics will continue to share an exercise room with the police department. The cost to build the facility is estimated (using 2023 construction dollars) to be \$1,672,000. (see pages 77-79 of the Master Plan attached) This amount does not include a share of the site and parking improvements, signage, demolition, design, construction management, contingency, land costs nor required undergrounding of utility lines along Sir Francis Drake Blvd and a reconfigured intersection with a traffic signal to allow for efficient ambulance movements in and out of the facility. These additional elements will result in a new paramedic ambulance facility that will cost well above \$2 million dollars.

Although the cost to build a new, state of the art paramedic ambulance facility is high, it is the intention of the Ross Town Council to continue to lease the new facility at a modest rental rate similar to what the RVPA currently pays as envisioned in a September 2021 staff report Chief Weber provided to the RVPA Board. (attached). In return for the Town's commitment to building a new paramedic station, it is reasonable to request that the RVPA demonstrate its commitment to providing paramedic ambulance services out of the Ross civic center by signing a long-term lease. In recognition of the RVPA's primary revenue source, the Town would consider a lease term that would allow RVPA to terminate its lease if its parcel tax is not renewed by voters in the RVPA boundaries.

The current lease for the Ross facility terminates on June 30, 2024. In addition to maintaining vital operational continuity, the Town must have certainty that the RVPA is committed to continuing its operations out of the Ross civic center before the Town embarks on a costly development project to build a new paramedic facility. Therefore, the Town requests that the RVPA Board direct its staff to negotiate a long-term lease extension for consideration by the RVPA Board and Ross Town Council no later than January 10, 2024.

On behalf of the Town Council, I want to thank you for your enduring partnership to provide services to Ross Valley residents out of the Ross civic center facility. We are committed to continuing this partnership well into the future. Please contact Town Manager Christa Johnson at (415) 453-1453 ext. 107, if you require any information. Ross Councilmember Elizabeth Robbins will attend your December 7, 2023 Board meeting as Ross's representative on the Board and is able to speak on behalf of the Ross Town Council on this important topic.

Sincerely,



Elizabeth Brekhus  
Mayor

cc: Ross Town Council  
RVPA Executive Officer Jason Weber  
Ross Town Manager Christa Johnson  
Ross Town Attorney Ben Stock

**Attachments**

- A. Space Program for Ross Paramedic Ambulance Facility. Page 63, Ross Master Facilities Plan
- B. Cost Estimate for Concept B. Pages 77-79 Ross Master Facilities Plan
- C. Town of Ross Facilities Master Plan, dated June 15, 2023
- D. RVPA staff report regarding Town of Ross Civic Center update, dated September 2, 2021.

## Paramedics

PARAMEDICS	FTE Staff	Space Type	Priority	2023		Space Attributes	Notes
				Qty	NSF		
<b>Apparatus Bay</b>	0	ST	1	1	860	Vehicle dims. 11'W x 25'L x 10'H; International Navistar chasis w/ custom box	1 bay possible for future, can reduce area TBD; drive through bay if possible, back-in acceptable
Paramedic Vehicle Parking			1	1		systems include tailpipe exhaust, power cord drops to vehicle (s); heating system, night lighting	
Turnout Gear Room			1	1	100	separate room w/ventilation, open metal storage (10 qty)	
In Bay - medical supply storage			1	1		Minor amount of medical supplies to restock ambulance	at wall of bay
Medical Clean-up			1	1		dedicated hands-free sink with drain board for backboard washing	at wall of bay
Yard Storage			1	1		Yard equipment, compressor	at wall of bay
Work Shop Alcove			1	1			at wall of bay
Janitorial			1	1		service sink, mop rack, supply	at wall of bay
Air fill			1	1			at wall of bay
<b>Subtotal</b>	<b>0</b>				<b>960</b>		
<b>Office and Support</b>							
Station Office	3	PO	1	1	120	Shared office, 2 workstations, lateral files, copier, storage, book shelving	serves as conference room
Central Medical Supply		ST	1	1	140	Secured, conditioned, shelving, oxygen system, extra backboard	
Kitchenette		OO	1	1	100	Sink, range, oven, microwave, refrigerator, food storage	
Dining/Day Room		OO	1	1	150	tables & chairs, soft seating, wall mounted TV, book shelving	open to kitchen
Bedrooms		SQ	1	3	300	each w/4 lockers, desk, chair, wall-mounted TV, 1 bed, closet	require 2 min.
Janitor/Laundry/Linens		RR	1	1	80	Washer/Dryer, service sink, supply & linen storage, mop rack	
Staff Restroom		RR	1	1	75	All gender single accomodation w/urinal	
Staff Shower		RR	1	1	75	All Gender shower/dressing	
Fitness Room							Shared amenity, see Police Program
<b>Subtotal</b>	<b>3</b>				<b>1040</b>		
<b>Utility</b>							
Computer Room and Networking Racks		UT	1	1	50	Telephone service racks, alert response system hub, data server hub, radio equipment	
Mech/Elec Room		UT	3	1	100	Main service, hot water heater, mechanical unit	
<b>Subtotal</b>	<b>0</b>				<b>150</b>		
<b>TOTAL BUILDING SF</b>	<b>3</b>				<b>2150</b>		

**SPACE TYPE LEGEND:**

- OO Open Area / Open Office
- PO Private Office
- RR Restroom
- SQ Sleeping Quarters
- ST Storage
- UT Utility

**PRIORITY LEGEND:**

- 1 Need
- 2 Want
- 3 Shared (potential)

### Cost Estimate - Concept B

CONCEPT B						
Description & Breakdown	QTY	Unit	Unit Price	Cost	SUBTOTAL	
<b>TOWN HALL MODERNIZATION</b>						
Utilities	1	LS	\$ 80,000.00	\$ 80,000.00		
Interior Renovation	1	LS	\$ 250,000.00	\$ 250,000.00		
Exterior Renovation	1	LS	\$ 150,000.00	\$ 150,000.00		
Accessories & Signage	1	LS	\$ 20,000.00	\$ 20,000.00		
<b>SUBTOTAL - TOWN HALL MODERNIZATION</b>				<b>\$ 500,000</b>	<b>\$ 500,000</b>	
<b>POLICE DEPARTMENT</b>						
Utilities	3,500	SF	\$ 200.00	\$ 700,000.00		
Building Envelope	3,500	SF	\$ 400.00	\$ 1,400,000.00		
Interior Buildout	3,500	SF	\$ 220.00	\$ 770,000.00		
Accessories & Signage	1	LS	\$ 60,000.00	\$ 60,000.00		
Police Yard Area	1	LS	\$ 500,000.00	\$ 500,000.00		
<b>SUBTOTAL - POLICE DEPARTMENT</b>				<b>\$ 3,430,000</b>	<b>\$ 3,430,000</b>	
<b>ADMINISTRATION</b>						
Utilities	1,430	SF	\$ 200.00	\$ 286,000.00		
Building Envelope	1,430	SF	\$ 400.00	\$ 572,000.00		
Interior Buildout	1,430	SF	\$ 220.00	\$ 314,600.00		
Accessories & Signage	1	LS	\$ 120,000.00	\$ 120,000.00		
<b>SUBTOTAL - ADMINISTRATION</b>				<b>\$ 1,292,600</b>	<b>\$ 1,292,600</b>	
<b>PUBLIC WORKS</b>						
Utilities	2,550	SF	\$ 200.00	\$ 510,000.00		
Building Envelope	2,550	SF	\$ 400.00	\$ 1,020,000.00		
Interior Buildout	2,550	SF	\$ 160.00	\$ 408,000.00		
Accessories & Signage	1	LS	\$ 40,000.00	\$ 40,000.00		
Public Works Yard Area	1	LS	\$ 200,000.00	\$ 200,000.00		
<b>SUBTOTAL - PUBLIC WORKS</b>				<b>\$ 2,178,000</b>	<b>\$ 2,178,000</b>	
<b>PARAMEDICS</b>						
Utilities - Apparatus	960	SF	\$ 200.00	\$ 192,000.00		
Utilities - Modular	1,190	SF	\$ 200.00	\$ 238,000.00		
Building Envelope - Apparatus	960	SF	\$ 400.00	\$ 384,000.00		
Building Envelope - Modular	1,190	SF	\$ 400.00	\$ 476,000.00		
Interior Buildout - Apparatus	960	SF	\$ 160.00	\$ 153,600.00		
Interior Buildout - Modular	1,190	SF	\$ 160.00	\$ 190,400.00		
Accessories & Signage	1	LS	\$ 38,000.00	\$ 38,000.00		
<b>SUBTOTAL - PARAMEDICS</b>				<b>\$ 1,672,000</b>	<b>\$ 1,672,000</b>	
<b>COUNCIL CHAMBERS &amp; SUPPORT SPACES</b>						
Support Spaces - Town Shared	1,600	SF	\$ 800.00	\$ 1,280,000.00		
Accessories & Signage	1	LS	\$ 40,000.00	\$ 40,000.00		
<b>SUBTOTAL - COUNCIL CHAMBERS &amp; SUPPORT SPACES</b>				<b>\$ 1,320,000</b>	<b>\$ 1,320,000</b>	

\*All costs shown are estimated utilizing 2023 construction dollars.

CONCEPT B						
Description & Breakdown	QTY	Unit	Unit Price	Cost	SUBTOTAL	
<b>SITE &amp; PARKING IMPROVEMENTS</b>						
Utilities - Site Distribution	1	LS	\$ 1,280,000.00	\$ 1,280,000.00		
Laurel Grove PG&E Utilities Realignment	1	LS	\$ 1,150,000.00	\$ 1,150,000.00		
Lagunitas Road Entrance Drive	1	LS	\$ 800,000.00	\$ 800,000.00		
Pavements	1	LS	\$ 1,200,000.00	\$ 1,200,000.00		
Earthwork	1	LS	\$ 60,000.00	\$ 60,000.00		
Fencing & Gates	1	LS	\$ 550,000.00	\$ 550,000.00		
Stormwater & Bio Retention	1	LS	\$ 325,000.00	\$ 325,000.00		
Landscaping	1	LS	\$ 225,000.00	\$ 225,000.00		
<b>SUBTOTAL - SITE &amp; PARKING IMPROVEMENTS</b>				<b>\$ 5,590,000</b>	<b>\$</b>	<b>5,590,000</b>
<b>ACCESSORIES and SIGNAGE</b>						
Accessories & Signage	1	LS	\$ 140,000.00	\$ 140,000.00		
<b>SUBTOTAL - ACCESSORIES &amp; SIGNAGE</b>				<b>\$ 140,000</b>	<b>\$</b>	<b>140,000</b>
<b>DEMOLITION &amp; ALIGNMENT</b>						
New Construction - Align to Town Hall Rear	1	LS	\$ 100,000.00	\$ 100,000.00		
Demo - Town Hall AV Room	1	LS	\$ 65,000.00	\$ 65,000.00		
Demolition - Public Works Facility	1	LS	\$ 160,000.00	\$ 160,000.00		
Demolition - Public Safety	1	LS	\$ 300,000.00	\$ 300,000.00		
Removal - Modular Dorms	1	LS	\$ 25,000.00	\$ 25,000.00		
Removal - Modular Office	1	LS	\$ 20,000.00	\$ 20,000.00		
<b>SUBTOTAL - DEMOLITION &amp; ALIGNMENT</b>				<b>\$ 670,000</b>	<b>\$</b>	<b>670,000</b>

\*All costs shown are estimated utilizing 2023 construction dollars.



CONCEPT B					
Description & Breakdown	QTY	Unit	Unit Price	Cost	SUBTOTAL
TOWN HALL MODERNIZATION					\$ 500,000
POLICE DEPARTMENT					\$ 3,430,000
ADMINISTRATION					\$ 1,292,600
PUBLIC WORKS					\$ 2,178,000
PARAMEDICS					\$ 1,672,000
COUNCIL CHAMBERS & SUPPORT SPACES					\$ 1,320,000
SITE & PARKING IMPROVEMENTS					\$ 5,590,000
ACCESSORIES and SIGNAGE					\$ 140,000
DEMOLITION & ALIGNMENT					\$ 670,000
<b>SUBTOTAL COST - CONCEPT B</b>					<b>\$ 16,792,600</b>
<b>DESIGN CONTINGENCY (10%)</b>					<b>\$ 1,679,260</b>
<b>DESIGN OVERSIGHT - CA (5%)</b>					<b>\$ 839,630</b>
<b>CONSTRUCTION MANAGEMENT (10%)</b>					<b>\$ 1,679,260</b>
<b>GRAND TOTAL COST - CONCEPT B</b>					<b>\$ 20,990,750</b>

\*All costs shown are estimated utilizing 2023 construction dollars.

# RVPA Staff Report

TO: RVPA Board

FROM: Jason Weber, Executive Officer

SUBJECT: Town of Ross Civic Center Replacement Update

MEETING DATE: September 2, 2021

## DISCUSSION:

The Ross Town public safety facilities are nearing 100 years old. Over the last several years the Town of Ross has engaged architectural firms and consultants to assess the facilities and options for replacement or rehabilitation, including costs. In August 2020, Town staff provided the results of the facilities studies to the Council and were asked to move forward in assessing options and community support for maintaining all or part of the existing public safety and town facilities complex. In October 2020, a community workshop was hosted to discuss options and alternatives to the current service level and facilities. Subsequent to the October workshop, a community survey was distributed to residents gauging support and willingness to fund the replacement of the Police Station, Fire Station, Ambulance Quarters and Town Administrative offices. The survey results indicated reaching the required threshold of two-thirds voter support for a large bond measure to fund all the facilities was not attainable.

Additionally, the survey results supported rebuilding of law enforcement, ambulance quarters and administrative offices. At a January 14th Ross Town Council meeting the information from the survey was presented to the Council. The Council opted to give the community additional time to see if private fundraising efforts could fill the approximately \$14 million gap in funding for a fire station. At the March Ross Town Council meeting Town staff reported that fund raising efforts fell substantially short of the funds needed to move forward with the entire Town facilities complex. A decision was made by the Ross Town Council directing staff to move forward negotiating impacts related to the decision not to include a fire station in the Ross Town facilities complex. Parties impacted by the decision include: Ross Valley Fire Department (RVFD) Joint Powers Authority (JPA), RVFD Labor, Ross Valley Paramedic Authority and neighboring jurisdictions including Kentfield Fire Protection District.

The Town of Ross is moving forward with additional studies and planning based on community input and stakeholder discussions. As part of the due diligence the RVPA Board is being updated on the project and being asked to consider a future lease increase for paramedic ambulance quarters in the amount of approximately \$50,000 annually, \$18,000 more than current.

In alignment with your Boards fiscal policy, staff recommends any amendment to the lease agreement be made in alignment with the 4yr annual parcel tax ensuring long term fiscal stability.

**RECOMMENDATION:**

Receive an update from staff on impact discussions surrounding the Town of Ross Civic Center and next steps in the Town of Ross planning process. Direct staff as necessary.

**FISCAL IMPACT:**

There is no fiscal impact associated with this update. Any future fiscal impact will be brought back to your Board for consideration. An estimate of future lease costs is approximately \$18,000 more annually upon completion of new ambulance quarters.



# Ross Valley Paramedic Authority

**MEMBER AGENCIES**

Town of Corte Madera  
Town of Fairfax  
Kentfield Fire Dist.  
City of Larkspur  
County of Marin  
Town of Ross  
Town of San Anselmo  
Sleepy Hollow Fire Dist.

## **Item 8: CQI Reports**



## RVPA Board Report

July 1-31, 2023 to September 1-30, 2023

### Calls by Disposition

Disposition	Number of Runs	Percent of Total Runs
<b>Agency Name (dAgency.03): Ross Valley Paramedic Authority (RVPA)</b>		
Transported by this EMS Unit	367	60.56%
Patient Treated, Refused Transport (AMA)	70	11.55%
Canceled (Prior to Arrival At Scene)	61	10.07%
No Patient Found (Canceled on scene)	43	7.10%
Lift Assist	22	3.63%
Patient Refused Evaluation/Care (AMA)	10	1.65%
Patient Dead at Scene-No Resuscitation Attempted	8	1.32%
No Treatment/Transport Required (RAS)	7	1.16%
Transferred Care to Another EMS Unit	7	1.16%
Patient Treated, Released (RAS)	6	0.99%
Transported to Landing Zone	3	0.50%
Patient Dead at Scene-Resuscitation Attempted	2	0.33%
	<b>Total: 606</b>	<b>Total: 100.00%</b>
	<b>Total: 606</b>	<b>Total: 100.00%</b>

## Calls by Destination

Destination	Number of Transports	Percent of Transports
Marin Health Medical Center	281	76.57%
Kaiser Permanente, San Rafael	82	22.34%
Novato Community Hospital	2	0.54%
UCSF Medical Center at Parnassus	2	0.54%
	<b>Total: 367</b>	<b>Total: 100.00%</b>

## Calls by City

City	Number of Runs	Percent of Total Runs
FAIRFAX	154	26.15%
SAN ANSELMO	152	25.81%
KENTFIELD	114	19.35%
LARKSPUR	102	17.32%
CORTE MADERA	20	3.40%
ROSS	14	2.38%
SAN QUENTIN	10	1.70%
GREENBRAE	8	1.36%
Town of Fairfax	5	0.85%
BOLINAS	2	0.34%
City of San Rafael	2	0.34%
MTT	2	0.34%
LAGUNITAS	1	0.17%
SAN RAFAEL	1	0.17%
Town of Corte Madera	1	0.17%
Town of San Anselmo	1	0.17%
	<b>Total: 589</b>	<b>Total: 100.00%</b>



**CMFD Board Report**  
**July 1-31 to September 1-30, 2023**

**Calls by Disposition**

Disposition	Number of Runs	Percent of Total Runs
<b>Agency Name (dAgency.03): CMFD</b>		
Transported by this EMS Unit	350	61.95%
Patient Treated, Refused Transport (AMA)	60	10.62%
No Patient Found (Canceled on scene)	58	10.27%
Canceled (Prior to Arrival At Scene)	39	6.90%
Lift Assist	19	3.36%
No Treatment/Transport Required (RAS)	11	1.95%
Patient Refused Evaluation/Care (AMA)	10	1.77%
Transferred Care to Another EMS Unit	8	1.42%
Patient Treated, Released (RAS)	6	1.06%
Patient Dead at Scene-No Resuscitation Attempted	3	0.53%
Patient Dead at Scene-Resuscitation Attempted	1	0.18%
	<b>Total: 565</b>	<b>Total: 100.00%</b>
	<b>Total: 565</b>	<b>Total: 100.00%</b>



## Calls by Destination

Destination	Number of Transports	Percent of Transports
Marin Health Medical Center	269	77.30%
Kaiser Permanente, San Rafael	78	22.41%
UCSF Medical Center at Parnassus	1	0.29%
	<b>Total: 348</b>	<b>Total: 100.00%</b>

## Calls by City

City	Number of Runs	Percent of Total Runs
CORTE MADERA	186	33.94%
LARKSPUR	185	33.76%
SAN QUENTIN	81	14.78%
KENTFIELD	25	4.56%
SAN ANSELMO	25	4.56%
SAN RAFAEL	13	2.37%
GREENBRAE	8	1.46%
Town of Corte Madera	7	1.28%
MILL VALLEY	4	0.73%
ROSS	4	0.73%
FAIRFAX	3	0.55%
MARIN CITY	3	0.55%
City of Larkspur	1	0.18%
City of San Rafael	1	0.18%
MTT	1	0.18%
SAUSALITO	1	0.18%
	<b>Total: 548</b>	<b>Total: 100.00%</b>



# Ross Valley Paramedic Authority

**MEMBER AGENCIES**

Town of Corte Madera  
Town of Fairfax  
Kentfield Fire Dist.  
City of Larkspur  
County of Marin  
Town of Ross  
Town of San Anselmo  
Sleepy Hollow Fire Dist.

## **Item 9: Expense Sheets**



City of Larkspur, CA

# Detail Report Account Detail

Date Range: 06/30/2023 - 06/30/2023

Account	Name	Beginning Balance	Total Activity	Ending Balance				
<b>Fund: 705 - ROSS VALLEY PARAMEDIC</b>								
<u>705-0046-001-012001</u> FINANCIAL & ADMINISTRATIVE SERVICES								
		8,005.00	42,788.25	50,793.25				
<b>Post Date</b>	<b>Packet Number</b>	<b>Source Transaction</b>	<b>Pmt Number</b>	<b>Description</b>	<b>Vendor</b>	<b>Project Account</b>	<b>Amount</b>	<b>Running Balance</b>
06/30/2023	APPKT08140	1435	83003	RVPA - 2023 Audit Prog Bill #1	5889 - Badawi & Associates.		3,602.25	11,607.25
06/30/2023	GLPKT12999	JN06354		Financial Services F 2023			39,186.00	50,793.25
<u>705-0046-001-012003</u> ALS BACK UP								
						57,221.66	42,778.34	100,000.00
<b>Post Date</b>	<b>Packet Number</b>	<b>Source Transaction</b>	<b>Pmt Number</b>	<b>Description</b>	<b>Vendor</b>	<b>Project Account</b>	<b>Amount</b>	<b>Running Balance</b>
06/30/2023	APPKT08276	8162023	83238	RVPA - 2022-23 ALS Backup MAR-JUN 2...	5477 - Central Marin Fire Authority /CMFA/...		42,778.34	100,000.00
<u>705-0046-001-012038</u> TRANSPORT BILLING FEES								
						41,993.74	10,867.06	52,860.80
<b>Post Date</b>	<b>Packet Number</b>	<b>Source Transaction</b>	<b>Pmt Number</b>	<b>Description</b>	<b>Vendor</b>	<b>Project Account</b>	<b>Amount</b>	<b>Running Balance</b>
06/30/2023	APPKT08207	23050247	79	RVPA - Ambulance Billing MAY 2023	1162 - WITTMAN ENTERPRISES, LLC		4,325.74	46,319.48
06/30/2023	APPKT08276	23060247	85	RVPA - Amulance Billing JUN 2023	1162 - WITTMAN ENTERPRISES, LLC		6,541.32	52,860.80
<u>705-0046-001-016000</u> LEGAL SERVICES								
						0.00	250.00	250.00
<b>Post Date</b>	<b>Packet Number</b>	<b>Source Transaction</b>	<b>Pmt Number</b>	<b>Description</b>	<b>Vendor</b>	<b>Project Account</b>	<b>Amount</b>	<b>Running Balance</b>
06/30/2023	APPKT08225	2377085	83139	RVPA - JPA Assessment w/ D. Schlesinger	6702 - Ragghianti Freitas LLP		250.00	250.00
<u>705-0046-002-021000</u> AUTOMOTIVE FUELS								
						11,959.19	3,629.33	15,588.52
<b>Post Date</b>	<b>Packet Number</b>	<b>Source Transaction</b>	<b>Pmt Number</b>	<b>Description</b>	<b>Vendor</b>	<b>Project Account</b>	<b>Amount</b>	<b>Running Balance</b>
06/30/2023	APPKT08165	230630Q4	83089	RVPA - Fuel APR-JUN 2023	1057 - Ross Valley Fire Department		3,544.18	15,503.37
06/30/2023	APPKT08245	794747	83150	RVPA - Blue Def	6688 - Woodland Auto Supply / Napa Auto ...		85.15	15,588.52
<u>705-0046-002-028002</u> ENGINE MEDIC PROGRAM - RVFD								
						222,141.54	74,047.18	296,188.72
<b>Post Date</b>	<b>Packet Number</b>	<b>Source Transaction</b>	<b>Pmt Number</b>	<b>Description</b>	<b>Vendor</b>	<b>Project Account</b>	<b>Amount</b>	<b>Running Balance</b>
06/30/2023	APPKT08165	230630Q4	83089	RVPA - Paramedic Eng Co APR-JUN 2023	1057 - Ross Valley Fire Department		74,047.18	296,188.72
<u>705-0046-002-028003</u> ENGINE MEDIC PROGRAM - LARKSPUR								
						87,716.50	87,716.50	175,433.00
<b>Post Date</b>	<b>Packet Number</b>	<b>Source Transaction</b>	<b>Pmt Number</b>	<b>Description</b>	<b>Vendor</b>	<b>Project Account</b>	<b>Amount</b>	<b>Running Balance</b>
06/30/2023	APPKT08225	1232023	83134	RVPA - Qtrly Medic JAN - MAR 2023	5477 - Central Marin Fire Authority /CMFA/...		43,858.25	131,574.75
06/30/2023	APPKT08225	1242023	83134	RVPA - Qtrly Medic OCT - DEC 2022	5477 - Central Marin Fire Authority /CMFA/...		43,858.25	175,433.00
<u>705-0046-002-028010</u> DISPOSABLE MEDICAL SUPPLIES								
						44,998.90	1,048.79	46,047.69
<b>Post Date</b>	<b>Packet Number</b>	<b>Source Transaction</b>	<b>Pmt Number</b>	<b>Description</b>	<b>Vendor</b>	<b>Project Account</b>	<b>Amount</b>	<b>Running Balance</b>
06/30/2023	APPKT08225	1404048	83142	RVPA - Med Waste	6628 - Trilogy Medwaste West, LLC		150.09	45,148.99
06/30/2023	APPKT08225	5500618265	83131	RVPA - Oxygen Rental	1644 - AIRGAS USA, LLC		449.35	45,598.34
06/30/2023	APPKT08225	5500618266	83131	RVPA - Oxygen Rental	1644 - AIRGAS USA, LLC		449.35	46,047.69

**Detail Report**

Date Range: 06/30/2023 - 06/30/2023

Account						Beginning Balance	Total Activity	Ending Balance
<a href="#">705-0046-004-040000</a>						2,776.88	337.17	3,114.05
POSTAGE								
Post Date	Packet Number	Source Transaction	Pmt Number	Description	Vendor	Project Account	Amount	Running Balance
06/30/2023	APPKT08140	8-163-94137	83009	RVPA - Shipping	1700 - FEDEX		53.28	2,830.16
06/30/2023	APPKT08161	8-171-58017	83043	RVPA - Shipping	1700 - FEDEX		106.32	2,936.48
06/30/2023	GLPKT12836	JN06256		Postage APR - JUN 2023			9.55	2,946.03
06/30/2023	GLPKT12836	JN06257		Postage OCT - DEC 2022			7.82	2,953.85
06/30/2023	APPKT08165	8-179-05408	83082	RVPA - Shipping	1700 - FEDEX		53.40	3,007.25
06/30/2023	APPKT08165	8-185-74737	83082	RVPA - Shipping	1700 - FEDEX		106.80	3,114.05
<a href="#">705-0046-004-090002</a>						68.40	18.80	87.20
MISC								
Post Date	Packet Number	Source Transaction	Pmt Number	Description	Vendor	Project Account	Amount	Running Balance
06/30/2023	APPKT08161	I692390293916	83044	RVPA - I692390293916 1537397 05/21/...	6083 - Golden Gate Bridge / Fastrak		9.40	77.80
06/30/2023	APPKT08245	I692391809075	83147	RVPA - I692391809075 LIC 1537397 GG...	6083 - Golden Gate Bridge / Fastrak		9.40	87.20
<a href="#">705-0046-005-053000</a>						5,436.85	12,792.72	18,229.57
AUTOMOTIVE EQUIPMENT REPAIRS								
Post Date	Packet Number	Source Transaction	Pmt Number	Description	Vendor	Project Account	Amount	Running Balance
06/30/2023	APPKT08319	ROJuly2022-June2023	83239	RVPA - Vehicle Repairs JUL 2022 - JUN 2...	1751 - Marin County / County of Marin Publ...		12,792.72	18,229.57
<b>Total Fund: 705 - ROSS VALLEY PARAMEDIC:</b>						<b>Beginning Balance: 482,318.66</b>	<b>Total Activity: 276,274.14</b>	<b>Ending Balance: 758,592.80</b>
<b>Grand Totals:</b>						<b>Beginning Balance: 482,318.66</b>	<b>Total Activity: 276,274.14</b>	<b>Ending Balance: 758,592.80</b>

# Fund Summary

Fund	Beginning Balance	Total Activity	Ending Balance
705 - ROSS VALLEY PARAMEDIC	482,318.66	276,274.14	758,592.80
<b>Grand Total:</b>	<b>482,318.66</b>	<b>276,274.14</b>	<b>758,592.80</b>



City of Larkspur, CA

# Detail Report Account Detail

Date Range: 08/01/2023 - 08/31/2023

Account	Name		Beginning Balance	Total Activity	Ending Balance			
<b>Fund: 705 - ROSS VALLEY PARAMEDIC</b>								
<a href="#">705-0046-001-012038</a>		TRANSPORT BILLING FEES	0.00	6,159.54	6,159.54			
<b>Post Date</b>	<b>Packet Number</b>	<b>Source Transaction</b>	<b>Pmt Number</b>	<b>Description</b>	<b>Vendor</b>	<b>Project Account</b>	<b>Amount</b>	<b>Running Balance</b>
08/25/2023	APPKT08299	23070247	89	RVPA - Ambulance Billing JUL 2023	1162 - WITTMAN ENTERPRISES, LLC		6,159.54	6,159.54
<a href="#">705-0046-002-021000</a>		AUTOMOTIVE FUELS	0.00	118.58	118.58			
08/30/2023	APPKT08340	810795	83302	RVPA - Blue Def	6688 - Woodland Auto Supply / Napa Auto ...		118.58	118.58
<a href="#">705-0046-002-028004</a>		EMS TRAINING/SUPPLY REIMB	11,587.00	47,290.00	58,877.00			
08/25/2023	APPKT08317	FY23240821	83247	RVPA - EMS Training/Supply 2023/24	1057 - Ross Valley Fire Department		47,290.00	58,877.00
<a href="#">705-0046-002-028010</a>		DISPOSABLE MEDICAL SUPPLIES	1,229.62	2,674.76	3,904.38			
08/18/2023	APPKT08295	85051581	83225	RVPA - Disposable Medical Supplies	4495 - Bound Tree RVPA		1,069.19	2,298.81
08/25/2023	APPKT08305	5501342761	83251	RVPA - Oxygen Rental	1644 - AIRGAS USA, LLC		466.35	2,765.16
08/25/2023	APPKT08305	5501342762	83251	RVPA - Oxygen Rental	1644 - AIRGAS USA, LLC		466.35	3,231.51
08/25/2023	APPKT08317	1418585	83249	RVPA - Med Waste Disposal	6628 - Trilogy Medwaste West, LLC		150.03	3,381.54
08/30/2023	APPKT08340	85061819	83296	RVPA - Disposable Medical Supplies	4495 - Bound Tree RVPA		522.84	3,904.38
<a href="#">705-0046-004-040000</a>		POSTAGE	0.00	272.14	272.14			
08/18/2023	APPKT08295	8-206-21551	83228	RVPA - Shipping772823051962	1700 - FEDEX		53.75	53.75
08/25/2023	APPKT08305	8-220-83205	83256	RVPA - 772933937875 Shipping	1700 - FEDEX		53.87	107.62
08/25/2023	APPKT08305	8-220-83205	83256	RVPA - 772991419062 Shipping	1700 - FEDEX		54.45	162.07
08/30/2023	APPKT08350	8-235-60354	83307	RVPA - 773121908207 Shipping	1700 - FEDEX		55.15	217.22
08/30/2023	APPKT08350	8-235-60354	83307	RVPA - 773068923831 Shipping	1700 - FEDEX		54.92	272.14
<a href="#">705-0046-004-090002</a>		MISC	0.00	9.75	9.75			
08/30/2023	APPKT08350	I692393346121	83308	RVPA - I692393346121 1537397 08/01	6083 - Golden Gate Bridge / Fastrak		9.75	9.75
<a href="#">705-0046-008-087001</a>		OTHER EQUIPMENT/BUILDING	0.00	326.98	326.98			
08/25/2023	APPKT08322	8155 30 005 0005735 ...	83240	RVPA - Internet Disconnect Notice 08/0...	4741 - Comcast/Xfinity - RVPA / Rescue 40		326.98	326.98
<b>Total Fund: 705 - ROSS VALLEY PARAMEDIC:</b>			<b>Beginning Balance:</b>	<b>12,816.62</b>	<b>Total Activity:</b>	<b>56,851.75</b>	<b>Ending Balance:</b>	<b>69,668.37</b>
<b>Grand Totals:</b>			<b>Beginning Balance:</b>	<b>12,816.62</b>	<b>Total Activity:</b>	<b>56,851.75</b>	<b>Ending Balance:</b>	<b>69,668.37</b>

# Fund Summary

Fund	Beginning Balance	Total Activity	Ending Balance
705 - ROSS VALLEY PARAMEDIC	12,816.62	56,851.75	69,668.37
<b>Grand Total:</b>	<b>12,816.62</b>	<b>56,851.75</b>	<b>69,668.37</b>





City of Larkspur, CA

# Detail Report Account Detail

Date Range: 09/01/2023 - 09/30/2023

Account	Name		Beginning Balance	Total Activity	Ending Balance			
<b>Fund: 705 - ROSS VALLEY PARAMEDIC</b>								
<u>705-0046-001-012001</u> FINANCIAL & ADMINISTRATIVE SERVICES								
			0.00	3,602.25	3,602.25			
<b>Post Date</b>	<b>Packet Number</b>	<b>Source Transaction</b>	<b>Pmt Number</b>	<b>Description</b>	<b>Vendor</b>	<b>Project Account</b>	<b>Amount</b>	<b>Running Balance</b>
09/28/2023	APPKT08419	1473	83397	RVPA - 2023 Audit Services Prog Bill 2	5889 - Badawi & Associates.		3,602.25	3,602.25
<u>705-0046-001-012038</u> TRANSPORT BILLING FEES								
						6,159.54	4,849.30	11,008.84
<b>Post Date</b>	<b>Packet Number</b>	<b>Source Transaction</b>	<b>Pmt Number</b>	<b>Description</b>	<b>Vendor</b>	<b>Project Account</b>	<b>Amount</b>	<b>Running Balance</b>
09/28/2023	APPKT08385	23080247	97	RVPA - Ambulance Billing AUG 2023	1162 - WITTMAN ENTERPRISES, LLC		4,849.30	11,008.84
<u>705-0046-002-028010</u> DISPOSABLE MEDICAL SUPPLIES								
						3,904.38	6,958.72	10,863.10
<b>Post Date</b>	<b>Packet Number</b>	<b>Source Transaction</b>	<b>Pmt Number</b>	<b>Description</b>	<b>Vendor</b>	<b>Project Account</b>	<b>Amount</b>	<b>Running Balance</b>
09/15/2023	APPKT08380	85078569	83335	RVPA - Disposable Medical Supplies	4495 - Bound Tree RVPA		1,882.83	5,787.21
09/15/2023	APPKT08380	85080433	83335	RVPA - Disposable Medical Supplies	4495 - Bound Tree RVPA		190.00	5,977.21
09/22/2023	APPKT08400	5502059476	83368	RVPA - Oxygen Rental	1644 - AIRGAS USA, LLC		466.35	6,443.56
09/22/2023	APPKT08400	5502059477	83368	RVPA - Oxygen Rental	1644 - AIRGAS USA, LLC		466.35	6,909.91
09/28/2023	APPKT08419	1427199	83413	RVPA - Medical Waste Disposal	6628 - Trilogy Medwaste West, LLC		150.00	7,059.91
09/28/2023	APPKT08419	16634	83412	RVPA - Disposable Medical Supplies	6730 - Pinnacle Pharma LLC		3,803.19	10,863.10
<u>705-0046-004-040000</u> POSTAGE								
						272.14	110.43	382.57
<b>Post Date</b>	<b>Packet Number</b>	<b>Source Transaction</b>	<b>Pmt Number</b>	<b>Description</b>	<b>Vendor</b>	<b>Project Account</b>	<b>Amount</b>	<b>Running Balance</b>
09/15/2023	APPKT08380	8-249-36958	83339	RVPA - 773261439757 Shipping	1700 - FEDEX		55.04	327.18
09/28/2023	APPKT08419	8-256-33016	83404	RVPA - 773356169799 Shipping	1700 - FEDEX		55.39	382.57
<u>705-0046-007-075001</u> PP-GEMT IGT								
						0.00	40,956.90	40,956.90
<b>Post Date</b>	<b>Packet Number</b>	<b>Source Transaction</b>	<b>Pmt Number</b>	<b>Description</b>	<b>Vendor</b>	<b>Project Account</b>	<b>Amount</b>	<b>Running Balance</b>
09/12/2023	APPKT08383	1932109972 PP-GEMT...91		RVPA - AB1705 1932109972 PP-GEMT #...	6724 - DHCS / Dept. of Health Care Services ..		40,956.90	40,956.90
09/12/2023	APPKT08389	1932109972 PP-GEMT...91		RVPA - AB1705 1932109972 PP-GEMT #...	6724 - DHCS / Dept. of Health Care Services ..		40,956.90	81,913.80
09/12/2023	APPKT08389	1932109972 PP-GEMT...91		RVPA - AB1705 1932109972 PP-GEMT #...	6724 - DHCS / Dept. of Health Care Services ..		-40,956.90	40,956.90
<b>Total Fund: 705 - ROSS VALLEY PARAMEDIC:</b>			<b>Beginning Balance: 10,336.06</b>		<b>Total Activity: 56,477.60</b>		<b>Ending Balance: 66,813.66</b>	
<b>Grand Totals:</b>			<b>Beginning Balance: 10,336.06</b>		<b>Total Activity: 56,477.60</b>		<b>Ending Balance: 66,813.66</b>	

# Fund Summary

Fund	Beginning Balance	Total Activity	Ending Balance
705 - ROSS VALLEY PARAMEDIC	10,336.06	56,477.60	66,813.66
<b>Grand Total:</b>	<b>10,336.06</b>	<b>56,477.60</b>	<b>66,813.66</b>



Account	Name					Beginning Balance	Total Activity	Ending Balance
<b>Fund: 705 - ROSS VALLEY PARAMEDIC</b>								
<u>705-0046-001-012038</u> TRANSPORT BILLING FEES								
						11,008.84	3,964.09	14,972.93
<b>Post Date</b>	<b>Packet Number</b>	<b>Source Transaction</b>	<b>Pmt Number</b>	<b>Description</b>	<b>Vendor</b>	<b>Project Account</b>	<b>Amount</b>	<b>Running Balance</b>
10/27/2023	APPKT08486	23090247	102	RVPA - Ambulance Billing SEP 2023	1162 - WITTMAN ENTERPRISES, LLC		3,964.09	14,972.93
<u>705-0046-001-016000</u> LEGAL SERVICES								
						0.00	6,038.00	6,038.00
<b>Post Date</b>	<b>Packet Number</b>	<b>Source Transaction</b>	<b>Pmt Number</b>	<b>Description</b>	<b>Vendor</b>	<b>Project Account</b>	<b>Amount</b>	<b>Running Balance</b>
10/06/2023	APPKT08429	2377722	83429	RVPA - Legal Services JULY 2023	6702 - Raggianti Freitas LLP / Peter M. Sp...		3,850.00	3,850.00
10/06/2023	APPKT08429	2377924	83429	RVPA - Legal Services AUG 2023	6702 - Raggianti Freitas LLP / Peter M. Sp...		2,188.00	6,038.00
<u>705-0046-002-021000</u> AUTOMOTIVE FUELS								
						118.58	5,287.05	5,405.63
<b>Post Date</b>	<b>Packet Number</b>	<b>Source Transaction</b>	<b>Pmt Number</b>	<b>Description</b>	<b>Vendor</b>	<b>Project Account</b>	<b>Amount</b>	<b>Running Balance</b>
10/27/2023	APPKT08486	F230930Q1	83544	RVPA - Fuel 822.6 Gal Q1 JUL-SEP 23/24	1057 - Ross Valley Fire Department		5,287.05	5,405.63
<u>705-0046-002-028002</u> ENGINE MEDIC PROGRAM - RVFD								
						0.00	154,131.38	154,131.38
<b>Post Date</b>	<b>Packet Number</b>	<b>Source Transaction</b>	<b>Pmt Number</b>	<b>Description</b>	<b>Vendor</b>	<b>Project Account</b>	<b>Amount</b>	<b>Running Balance</b>
10/27/2023	APPKT08486	230930Q1	83544	RVPA - Paramedic Eng Co Q1 JUL-SEP 23...	1057 - Ross Valley Fire Department		77,065.69	77,065.69
10/27/2023	APPKT08486	231231Q2	83544	RVPA - Paramedic Engine Co Q2 OCT-DE...	1057 - Ross Valley Fire Department		77,065.69	154,131.38
<u>705-0046-002-028010</u> DISPOSABLE MEDICAL SUPPLIES								
						10,863.10	8,954.68	19,817.78
<b>Post Date</b>	<b>Packet Number</b>	<b>Source Transaction</b>	<b>Pmt Number</b>	<b>Description</b>	<b>Vendor</b>	<b>Project Account</b>	<b>Amount</b>	<b>Running Balance</b>
10/06/2023	APPKT08429	85097661	83420	RVPA - Disposable Medical Supplies	4495 - Bound Tree RVPA		920.26	11,783.36
10/13/2023	APPKT08453	16606	83471	RVPA - Disposable Medical Supplies	6730 - Pinnacle Pharma LLC		1,839.20	13,622.56
10/13/2023	APPKT08472	85111358	83509	RVPA - Disposable Medical Supplies	4495 - Bound Tree RVPA		1,045.66	14,668.22
10/13/2023	APPKT08472	85112864	83509	RVPA - Disposable Medical Supplies	4495 - Bound Tree RVPA		310.30	14,978.52
10/13/2023	APPKT08472	85114252	83509	RVPA - Disposable Medical Supplies	4495 - Bound Tree RVPA		464.39	15,442.91
10/13/2023	APPKT08472	85115709	83509	RVPA - Disposable Medical Supplies	4495 - Bound Tree RVPA		677.59	16,120.50
10/13/2023	APPKT08472	85115710	83509	RVPA - Disposable Medical Supplies	4495 - Bound Tree RVPA		776.15	16,896.65
10/20/2023	APPKT08469	5502778544	83491	RVPA - Oxygen Rental	1644 - AIRGAS USA, LLC		452.38	17,349.03
10/20/2023	APPKT08469	5502778545	83491	RVPA - Oxygen Rental	1644 - AIRGAS USA, LLC		452.38	17,801.41
10/20/2023	APPKT08472	82578	83509	RVPA - CREDIT Disposable Medical Suppl..	4495 - Bound Tree RVPA		-1,681.35	16,120.06
10/20/2023	APPKT08472	85121250	83509	RVPA - Disposable Medical Supplies	4495 - Bound Tree RVPA		1,353.92	17,473.98
10/20/2023	APPKT08499	85128978	83549	RVPA - Disposable Medical Supplies	4495 - Bound Tree RVPA		183.80	17,657.78
10/27/2023	APPKT08486	5302	83543	RVPA - Controlled Substance Module	5862 - PSTrax.com / Station Automation, Inc		2,160.00	19,817.78
<u>705-0046-004-040000</u> POSTAGE								
						382.57	166.16	548.73
<b>Post Date</b>	<b>Packet Number</b>	<b>Source Transaction</b>	<b>Pmt Number</b>	<b>Description</b>	<b>Vendor</b>	<b>Project Account</b>	<b>Amount</b>	<b>Running Balance</b>
10/06/2023	APPKT08429	8-262-93681	83422	RVPA - Shipping	1700 - FEDEX		110.54	493.11
10/13/2023	APPKT08453	8-269-85125	83466	RVPA - Shipping	1700 - FEDEX		55.62	548.73

**Detail Report**

**Date Range: 10/01/2023 - 10/31/2023**

Account						Beginning Balance	Total Activity	Ending Balance
<a href="#">705-0046-004-090002</a> MISC						9.75	9.75	19.50
Post Date	Packet Number	Source Transaction	Pmt Number	Description	Vendor	Project Account	Amount	Running Balance
10/06/2023	APPKT08429	I692395019001	83423	RVPA - CA 1537397 08/25/23	6083 - Golden Gate Bridge / Fastrak		9.75	19.50
<a href="#">705-0046-005-053000</a> AUTOMOTIVE EQUIPMENT REPAIRS						0.00	2,290.18	2,290.18
Post Date	Packet Number	Source Transaction	Pmt Number	Description	Vendor	Project Account	Amount	Running Balance
10/06/2023	APPKT08429	1036271	83426	RVPA - 08-23 Vehicle Maint RO 016850 ...	1080 - Marin County / County of Marin Tax ...		2,290.18	2,290.18
<a href="#">705-0046-007-075001</a> PP-GEMT IGT						40,956.90	13,500.00	54,456.90
Post Date	Packet Number	Source Transaction	Pmt Number	Description	Vendor	Project Account	Amount	Running Balance
10/06/2023	APPKT08429	CIV-10010399	83428	RVPA - FY22 GEMT Cost Reporting 15% ...	6731 - Public Consulting Group LLC / Public ...		4,500.00	45,456.90
10/06/2023	APPKT08429	CIV-10010399	83428	RVPA - FY21 GEMT Cost Reporting 15% ...	6731 - Public Consulting Group LLC / Public ...		4,500.00	49,956.90
10/06/2023	APPKT08429	CIV-10010399	83428	RVPA - FY19 GEMT Cost Reporting 15% ...	6731 - Public Consulting Group LLC / Public ...		4,500.00	54,456.90
<a href="#">705-0046-007-075002</a> PMTS TO OTHR AGENCIES						0.00	6,397.12	6,397.12
Post Date	Packet Number	Source Transaction	Pmt Number	Description	Vendor	Project Account	Amount	Running Balance
10/06/2023	APPKT08429	CIV-10010399	83428	RVPA - FY20 GEMT Cost Reporting 15% ...	6731 - Public Consulting Group LLC / Public ...		4,500.00	4,500.00
10/06/2023	APPKT08439	2000008094	83441	RVPA - SFY 2028/19 DHCS Corrected	6525 - Sacramento Metropolitan Fire District		437.76	4,937.76
10/06/2023	APPKT08439	2000008094	83441	RVPA - SFY 2028/19 CPT 2000003045	6525 - Sacramento Metropolitan Fire District		-449.54	4,488.22
10/06/2023	APPKT08439	2000008094	83441	RVPA - SFY 2028/19 Host Fee 1%	6525 - Sacramento Metropolitan Fire District		231.96	4,720.18
10/06/2023	APPKT08439	2000008166	83441	RVPA - SFY2019/20 DHCS Corrected GE...	6525 - Sacramento Metropolitan Fire District		373.71	5,093.89
10/06/2023	APPKT08439	2000008166	83441	RVPA - SFY2019/20 Host Fee 1%	6525 - Sacramento Metropolitan Fire District		240.00	5,333.89
10/06/2023	APPKT08439	2000008166	83441	RVPA - SFY2019/20 CPT 2000004058	6525 - Sacramento Metropolitan Fire District		-416.79	4,917.10
10/06/2023	APPKT08439	2000009064	83441	RVPA - SFY2020/21 CPT Host Fee 1%	6525 - Sacramento Metropolitan Fire District		244.08	5,161.18
10/06/2023	APPKT08439	2000009064	83441	RVPA - SFY2020/21 CPT Host GEMT-CPT	6525 - Sacramento Metropolitan Fire District		500.34	5,661.52
10/06/2023	APPKT08439	2000010048	83441	RVPA - SFY2021/22 CPT Host GEMT-CPT	6525 - Sacramento Metropolitan Fire District		502.61	6,164.13
10/06/2023	APPKT08439	2000010048	83441	RVPA - SFY2021/22 CPT Host Fee 1%	6525 - Sacramento Metropolitan Fire District		232.99	6,397.12
<b>Total Fund: 705 - ROSS VALLEY PARAMEDIC:</b>						<b>Beginning Balance: 63,339.74</b>	<b>Total Activity: 200,738.41</b>	<b>Ending Balance: 264,078.15</b>
<b>Grand Totals:</b>						<b>Beginning Balance: 63,339.74</b>	<b>Total Activity: 200,738.41</b>	<b>Ending Balance: 264,078.15</b>

# Fund Summary

Fund	Beginning Balance	Total Activity	Ending Balance
705 - ROSS VALLEY PARAMEDIC	63,339.74	200,738.41	264,078.15
<b>Grand Total:</b>	<b>63,339.74</b>	<b>200,738.41</b>	<b>264,078.15</b>



# Ross Valley Paramedic Authority

**MEMBER AGENCIES**

Town of Corte Madera  
Town of Fairfax  
Kenfield Fire Dist.  
City of Larkspur  
County of Marin  
Town of Ross  
Town of San Anselmo  
Sleepy Hollow Fire Dist.

## **Item 10: Transport Billing**

**INVOICE 23080247**

**TO:** Ross Valley RPA  
**FROM:** Wittman Enterprises  
**DATE:** September 19, 2023  
**FOR:** Billing Services Performed in **August 2023**

Gross Collections	\$ 124,175.07
Less Refunds	\$ 2,638.65
Net Collections	\$ 121,536.42
Fee Based on 3.99% of Net Collections	\$ 4,849.30

**CURRENT MONTH BALANCE: \$ 4,849.30**

**TOTAL AMOUNT: \$ 4,849.30**

**Please remit payment to:**  
**Wittman Enterprises, LLC.**  
**11093 Sun Center Drive**  
**Rancho Cordova, Ca. 95670**





**Ross Valley Fiscal Year 23-24**

	<b>CHARGES</b>	<b>MCARE WRITE DOWNS</b>	<b>MCAL WRITE DOWNS</b>	<b>RESIDENT WRITE DOWNS</b>	<b>OTHER CONTRACTUAL WRITE DOWNS</b>	<b>NET CHARGES</b>	<b>PAYMENTS</b>	<b>REFUNDS</b>	<b>NET PAYMENTS</b>	<b>BAD DEBT WRITE OFFS</b>	<b>WRITE OFFS</b>	<b>ADJUSTMENTS</b>	<b>NEW A/R BALANCE</b>
JULY '23	\$ 370,704.07	\$ 155,305.60	\$ 25,848.60	\$ 28,866.55	\$ 25,064.44	\$ 135,618.88	\$ 154,374.54	\$ -	\$ 154,374.54	\$ 5,904.46	\$ 6,024.00	\$ -	\$ 638,999.96
AUGUST '23	\$ 416,829.00	\$ 184,695.69	\$ 41,035.90	\$ 20,998.63	\$ 12,323.43	\$ 157,775.35	\$ 124,175.07	\$ 2,638.65	\$ 121,536.42	\$ 3,810.29	\$ 2,664.90	\$ -	\$ 668,763.70
SEPTEMBER '23						\$ -			\$ -				
OCTOBER '23						\$ -			\$ -				
NOVEMBER '23						\$ -			\$ -				
DECEMBER '23						\$ -			\$ -				
JANUARY '24						\$ -			\$ -				
FEBRUARY '24						\$ -			\$ -				
MARCH '24						\$ -			\$ -				
APRIL '24						\$ -			\$ -				
MAY '24						\$ -			\$ -				
JUNE '24						\$ -			\$ -				
<b>YEAR TO DATE TOTALS</b>	\$ 787,533.07	\$ 340,001.29	\$ 66,884.50	\$ 49,865.18	\$ 37,387.87	\$ 293,394.23	\$ 278,549.61	\$ 2,638.65	\$ 275,910.96	\$ 9,714.75	\$ 8,688.90	\$ -	
<b>YTD PERCENTAGE OF REVENUE</b>		43.17%	8.49%	6.33%	4.75%	37.25%	35.37%	0.34%	35.03%	1.23%	1.10%	0.00%	
<b>YTD PERCENTAGE OF NET REVENUE</b>									94.04%				

**Management Summary Report  
Monthly and Fiscal Year to Date  
Ross Valley RPA  
August 2023**

<b>Financial Class</b>	<b>Number of Accounts</b>	<b>Percent of Total</b>	<b>Year to Date Total Accts.</b>	<b>Percent of Total YTD</b>	<b>Charges</b>	<b>Percent of Total</b>	<b>Year to Date Total Charges</b>	<b>Percent of Total YTD</b>	<b>Payments</b>	<b>Percent of Total</b>	<b>Year to Date Payments</b>	<b>Percent of Total YTD</b>
<i>Medicare</i>	38	27.34%	74	28.68%	\$112,203.40	26.92%	\$225,095.20	28.58%	\$19,662.95	15.83%	\$43,300.80	15.55%
<i>Medicare HMO</i>	11	7.91%	19	7.36%	\$34,248.00	8.22%	\$58,375.00	7.41%	\$2,828.19	2.28%	\$11,210.44	4.02%
<i>Medi-Cal</i>	0	0.00%	0	0.00%	\$0.00	0.00%	\$0.00	0.00%	\$2,524.71	2.03%	\$3,580.33	1.29%
<i>Medi-Cal HMO</i>	14	10.07%	23	8.91%	\$40,679.00	9.76%	\$65,802.00	8.36%	\$10,419.06	8.39%	\$28,260.91	10.15%
<i>Insurance</i>	5	3.60%	13	5.04%	\$15,223.00	3.65%	\$39,164.00	4.97%	\$34,097.73	27.46%	\$72,605.22	26.07%
<i>Private Pay</i>	15	10.79%	23	8.91%	\$43,729.00	10.49%	\$68,191.00	8.66%	\$1,477.53	1.19%	\$8,933.01	3.21%
<i>Kaiser</i>	8	5.76%	16	6.20%	\$26,730.00	6.41%	\$53,320.00	6.77%	\$36,059.80	29.04%	\$74,759.46	26.84%
<i>Kaiser Medical</i>	2	1.44%	2	0.78%	\$6,256.00	1.50%	\$6,256.00	0.79%	\$0.00	0.00%	\$0.00	0.00%
<i>Kaiser Medicare</i>	25	17.99%	43	16.67%	\$78,331.00	18.79%	\$136,765.40	17.37%	\$15,207.34	12.25%	\$29,999.12	10.77%
<i>Other</i>	21	15.11%	45	17.44%	\$62,558.00	15.01%	\$137,827.00	17.50%	\$1,897.76	1.53%	\$5,900.32	2.12%
<i>Prior Sales</i>					-\$3,128.40	-0.75%	-\$3,262.53	-0.41%				
<b>Sub Total</b>	<b>139</b>	<b>100.00%</b>	<b>258</b>	<b>100.00%</b>	<b>\$416,829.00</b>	<b>100.00%</b>	<b>\$787,533.07</b>	<b>100.00%</b>	<b>\$124,175.07</b>	<b>100.00%</b>	<b>\$278,549.61</b>	<b>100.00%</b>
<i>Dry Runs</i>	0	0.00%	0	0.00%	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
<b>Total</b>	<b>139</b>	<b>100.00%</b>	<b>258</b>	<b>100.00%</b>	<b>\$416,829.00</b>	<b>100.00%</b>	<b>\$787,533.07</b>	<b>100.00%</b>	<b>\$124,175.07</b>	<b>100.00%</b>	<b>\$278,549.61</b>	<b>100.00%</b>

**INVOICE 23090247**

**TO:** Ross Valley RPA  
**FROM:** Wittman Enterprises  
**DATE:** October 23, 2023  
**FOR:** Billing Services Performed in **September 2023**

Gross Collections	\$	99,350.55
Less Refunds	\$	-
Net Collections	\$	99,350.55
Fee Based on 3.99% of Net Collections	\$	3,964.09

**CURRENT MONTH BALANCE: \$ 3,964.09**

**TOTAL AMOUNT: \$ 3,964.09**

**Please remit payment to:**  
**Wittman Enterprises, LLC.**  
**11093 Sun Center Drive**  
**Rancho Cordova, Ca. 95670**



Ross Valley Fiscal Year 23-24

	CHARGES	MCARE WRITE DOWNS	MCAL WRITE DOWNS	RESIDENT WRITE DOWNS	OTHER CONTRACTUAL WRITE DOWNS	NET CHARGES	PAYMENTS	REFUNDS	NET PAYMENTS	BAD DEBT WRITE OFFS	WRITE OFFS	ADJUSTMENTS	NEW A/R BALANCE
JULY '23	\$ 370,704.07	\$ 155,305.60	\$ 25,848.60	\$ 28,866.55	\$ 25,064.44	\$ 135,618.88	\$ 154,374.54	\$ -	\$ 154,374.54	\$ 5,904.46	\$ 6,024.00	\$ -	\$ 638,999.96
AUGUST '23	\$ 416,829.00	\$ 184,695.69	\$ 41,035.90	\$ 20,998.63	\$ 12,323.43	\$ 157,775.35	\$ 124,175.07	\$ 2,638.65	\$ 121,536.42	\$ 3,810.29	\$ 2,664.90	\$ -	\$ 668,763.70
SEPTEMBER '23	\$ 318,513.00	\$ 143,374.24	\$ 33,025.14	\$ 37,858.29	\$ 2,604.46	\$ 101,650.87	\$ 99,350.55	\$ -	\$ 99,350.55	\$ 2,890.00	\$ -	\$ -	\$ 668,174.02
OCTOBER '23						\$ -			\$ -				
NOVEMBER '23						\$ -			\$ -				
DECEMBER '23						\$ -			\$ -				
JANUARY '24						\$ -			\$ -				
FEBRUARY '24						\$ -			\$ -				
MARCH '24						\$ -			\$ -				
APRIL '24						\$ -			\$ -				
MAY '24						\$ -			\$ -				
JUNE '24						\$ -			\$ -				
<b>YEAR TO DATE TOTALS</b>	\$ 1,106,046.07	\$ 483,375.53	\$ 99,909.64	\$ 87,723.47	\$ 39,992.33	\$ 395,045.10	\$ 377,900.16	\$ 2,638.65	\$ 375,261.51	\$ 12,604.75	\$ 8,688.90	\$ -	
<b>YTD PERCENTAGE OF REVENUE</b>		43.70%	9.03%	7.93%	3.62%	35.72%	34.17%	0.24%	33.93%	1.14%	0.79%	0.00%	
<b>YTD PERCENTAGE OF NET REVENUE</b>									94.99%				

**Management Summary Report  
Monthly and Fiscal Year to Date  
Ross Valley RPA  
September 2023**

Financial Class	Number of Accounts	Percent of Total	Year to Date Total Accts.	Percent of Total YTD	Charges	Percent of Total	Year to Date Total Charges	Percent of Total YTD	Payments	Percent of Total	Year to Date Payments	Percent of Total YTD
<i>Medicare</i>	28	26.67%	102	28.10%	\$82,194.60	25.81%	\$307,289.80	27.78%	\$26,079.83	26.25%	\$69,380.63	18.36%
<i>Medicare HMO</i>	8	7.62%	27	7.44%	\$24,332.40	7.64%	\$82,707.40	7.48%	\$5,273.37	5.31%	\$16,483.81	4.36%
<i>Medi-Cal</i>	2	1.90%	2	0.55%	\$6,111.00	1.92%	\$6,111.00	0.55%	\$0.00	0.00%	\$3,580.33	0.95%
<i>Medi-Cal HMO</i>	12	11.43%	35	9.64%	\$35,756.00	11.23%	\$101,558.00	9.18%	\$22,981.47	23.13%	\$51,242.38	13.56%
<i>Insurance</i>	11	10.48%	24	6.61%	\$33,588.00	10.55%	\$72,752.00	6.58%	\$22,336.36	22.48%	\$94,941.58	25.12%
<i>Private Pay</i>	9	8.57%	32	8.82%	\$26,820.00	8.42%	\$95,011.00	8.59%	\$306.00	0.31%	\$9,239.01	2.44%
<i>Kaiser</i>	6	5.71%	22	6.06%	\$19,049.00	5.98%	\$72,369.00	6.54%	\$12,940.92	13.03%	\$87,700.38	23.21%
<i>Kaiser Medical</i>	0	0.00%	2	0.55%	\$0.00	0.00%	\$6,256.00	0.57%	\$3,275.36	3.30%	\$3,275.36	0.87%
<i>Kaiser Medicare</i>	17	16.19%	60	16.53%	\$54,257.20	17.03%	\$191,022.60	17.27%	\$6,157.24	6.20%	\$36,156.36	9.57%
<i>Other</i>	12	11.43%	57	15.70%	\$36,644.00	11.50%	\$174,471.00	15.77%	\$0.00	0.00%	\$5,900.32	1.56%
<i>Prior Sales</i>					-\$239.20	-0.08%	-\$3,501.73	-0.32%				
<b>Sub Total</b>	<b>105</b>	<b>100.00%</b>	<b>363</b>	<b>100.00%</b>	<b>\$318,513.00</b>	<b>100.00%</b>	<b>\$1,106,046.07</b>	<b>100.00%</b>	<b>\$99,350.55</b>	<b>100.00%</b>	<b>\$377,900.16</b>	<b>100.00%</b>
<i>Dry Runs</i>	0	0.00%	0	0.00%	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
<b>Total</b>	<b>105</b>	<b>100.00%</b>	<b>363</b>	<b>100.00%</b>	<b>\$318,513.00</b>	<b>100.00%</b>	<b>\$1,106,046.07</b>	<b>100.00%</b>	<b>\$99,350.55</b>	<b>100.00%</b>	<b>\$377,900.16</b>	<b>100.00%</b>